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CORPORATE FILE

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June 12, 2008

File No. 82-5112 Securities and Exchange Commission 100 F Street, N.E., Washington, D.C. 20549



Re: TOYOTA INDUSTRIES CORPORATION - Rule12g3-2(b)

Dear Sir/Madam:

In order for us to comply with the requirements of Rule 12g3-2(b), we, TOYOTA INDUSTRIES CORPORATION (the "Company"), enclose herewith Exhibits 1 through 8, listed on the attached sheets, which are the English versions, English translations, adequate summaries and/or brief descriptions in English of the documents published by the Company during the period from October 1, 2007 to March 31, 2008, and which constitute all the Company documents requiring submission to the U.S. Securities and Exchange Commission in relation to that period under Rule 12g3-2(b).

We will continue to submit further English versions, English translations, adequate summaries and/or brief descriptions in English of the Company's published documents to the extent required under Rule 12g3-2(b).

Yours faithfully,

**PROCESSED** 

JUN 172008

THOMSON REUTERS

TOYOTA INDUSTRIES CORPORATION

Name: Toshifumi Ogawa Title: Managing Officer

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# List of materials published by the Company in Japan from October 1, 2007 to March 31, 2008

	<u>Date</u>	Description	Information provided to*
Exhibit 1	December, 2007	Semiannual Report of the Company for the six months ended September 30, 2007	Investors
Exhibit 2	October 31, 2007	Consolidated and Non-Consolidated Semiannual Financial Results for the six months ended September 30, 2007 (Translation into English)	Exchanges
Exhibit 3	January 31, 2008	Consolidated Financial Results for the third quarter of fiscal 2008, nine months ended December 31, 2007 (Translation into English)	Exchanges
Exhibit 4	December 21, 2007	Semiannual Securities Report for the six months ended September 30,2007 (Brief Description in English)	DKFB Exchanges
Exhibit 5	October 17, 2007	Notice regarding "Issuance of Straight Bonds" (Brief Description in English)	DKFB
Exhibit 6	November 2007	Semiannual Business Report for the six months ended September 30, 2007 (Brief Description in English)	Shareholders
Exhibit 7	February 20, 2008	Press Release regarding "Notice Concerning the Repurchase of Shares from the Market" (Brief Description in English)	Exchanges
Exhibit 8	March 20, 2008	Press Release regarding "Business Collaboration and Foundation of Joint Venture Company" (Brief Description in English)	Exchanges

\* "Exchanges" collectively refers to the Tokyo Stock Exchange, Osaka Securities Exchange and Nagoya Stock Exchange, on each of which the shares of common stock of TOYOTA INDUSTRIES CORPORATION are listed. "DKFB" stands for Director of the Kanto Finance Bureau.

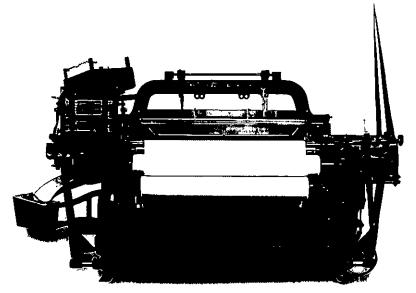


# Semiannual Report 2008 For the Six Months Ended Sep. 30, 2007

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MICE OF INTERNATIONAL CORPORATE FINANCE





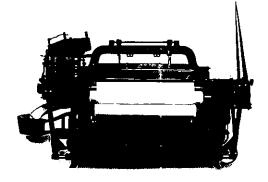
In August 2007, the first model of the non-stop shuttle-change Toyoda automatic loom, Type G, was certified as a Mechanical Engineering Heritage asset.

### **Profile**

Toyota Industries Corporation was founded in 1926 to manufacture and sell automatic looms (weaving machines) invented by Sakichi Toyoda. In the ensuing years, Toyota Industries extended the scope of its business domains to encompass textile machinery, automobiles (vehicles, engines, car air-conditioning compressors), materials handling equipment, electronics and logistics. With production bases in North America, Europe and Asia, including Japan, China and India, as well as a worldwide sales network, mainly in its Materials Handling Equipment and Textile Machinery segments, the operations of the Toyota Industries Group span the globe.

# Toyoda Type G Automatic Loom Certified as Mechanical Engineering Heritage

In 2007, the first model of the non-stop shuttle-change Toyoda automatic loom, Type G, was certified as a Mechanical Engineering Heritage asset by The Japan Society of Mechanical Engineers. The Mechanical Engineering Heritage designation is aimed at carefully preserving historic mechanical engineering-related assets and passing them down to future generations. The first model of the Type G automatic loom is displayed at the Toyota Commemorative Museum of Industry and Technology in Nagoya, Aichi Prefecture.



#### **Definition of Terms**

"Fiscal 2008" refers to the fiscal year ending March 31, 2008, and other fiscal years are referred to in a corresponding manner. All references to the "Company" herein are to Toyota Industries Group" or the "Group" herein are to the Company and its 165 consolidated subsidiaries.

### **Cautionary Statement with Respect to Forward-Looking Statements**

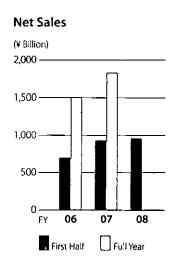
This semiannual report contains projections and other forward-looking statements that involve risks and uncertainties. The use of the words "expect," anticipate," forecast," plan and similar expressions is intended to identify such forward-looking statements. Projections and forward-looking statements are based on the current expectations and estimates of Toyota Industries regarding its plans, outlook, strategies and results for the future. All such projections and forward-looking statements are based on management's assumptions and beliefs derived from the information available to it at the time of producing this report and are not guarantees of future performance. Toyota Industries undertakes no obligation to publicly update or revise any forward-looking statements, whether as a result of new information, future events or otherwise. Therefore, it is advised that you should not rely solely upon these projections and forward-looking statements in making your investment decisions. You should also be aware that certain risks and uncertainties could cause the actual results of Toyota Industries to differ materially from any projections or forward-looking statements discussed in this report. These risks and uncertainties include, but are not limited to, the following: (1) reliance on a small number of customers, (2) product development capabilities, (3) intellectual property rights, (4) product defects, (5) price competition, (6) reliance on suppliers of raw materials and components, (7) environmental regulations, (8) success or failure of strategic alliances with other companies, (9) exchange rate fluctuations, (10) share price fluctuations, (11) effects of disasters, power blackouts and other incidents, (12) latent risks associated with international activities and (13) retirement benefit liabilities.

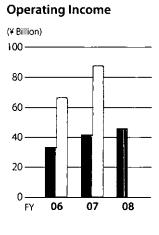
### **Consolidated Financial Highlights**

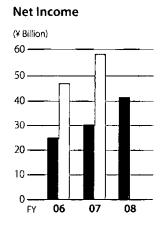
Toyota Industries Corporation Six months ended September 30, 2007 and 2006 (unaudited)

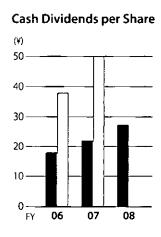
	Million	ns of yen		Thousands of U.S. dollars
	Septe	_	September 30	
	2007	<b>2007</b> 2006 %		2007
For the Six-Month Period				
Net sales	¥ 955,760	¥ 913,085	4.7 %	\$ 8,280,002
Operating income	46,960	40,051	17.3	406,832
Ordinary income	63,260	53,482	18.3	548,046
Income before income taxes and minority interests	69,124	53,482	29.2	598,841
Net income	40,309	30,268	33.2	349,212
Depreciation and amortization	57,500	51,412	11.8	498,140
Capital expenditures	67,613	87,435	(22.7)	585,753
Research and development expenses	17,341	17,131	1.2	150,232
Per share of common stock (in yen or U.S. dollars):	•			
Net income — basic	129.07	96.30	34.0	1.12
Net income — diluted	128.97	96.21	34.1	1.12
Cash dividends	28.00	22.00	27.3	0.24
At the End of Six-Month Period		•		
Total assets	¥3,556,826	¥3,242,357	9.7 %	\$30,813,709
Total net assets	1,777,545	1,624,752	9.4	15,399,341
Number of employees	38,650	35,126	10.0	

Yen amounts are rounded down to the nearest million yen.
 U.S. dollar amounts are calculated from the original figure at the rate of Y115.43=US\$1.00.









### **Contents**

Consolidated Financial Highlights	1
Letter to Shareholders	2
Topics	5
Environmental Activities	6
Management's Discussion and Analysis	
of Financial Condition and Results of Operations	7
Consolidated Balance Sheets	10

Consolidated Statements of Income	12
Consolidated Statements of Changes in Net Assets	12
Consolidated Statements of Cash Flows	14
Notes to Consolidated Financial Statements	15
Directors, Corporate Auditors and Managing Officers	23
Corporate Data	24
nvestor Information	Back Cover



Tadashi Ishikawa Chairman

Tetsuro Toyoda President

### **Letter to Shareholders**

# Summary of Consolidated Interim Business Results

The interim period ended September 30, 2007 marked one and a half years since the launch of our Medium-Term Management Plan announced in October 2005. Our management plan targets an increase in net sales from ¥1,500.0 billion to more than ¥2,000.0 billion and an increase in ordinary income from ¥80.0 billion to ¥140.0 billion over the five-year period ending March 31, 2011.

Working actively to achieve these targets, we have taken a host of measures in priority areas within each of our businesses. Thanks to these initiatives, during the first half of the fiscal year we achieved record-high interim net sales and ordinary income for the eighth consecutive fiscal year.

Net sales increased ¥42.7 billion, or 5%, from the previous interim period to ¥955.7 billion, and we recorded increases in all ousiness segments. Our profits were also strong, as ordinary income increased ¥9.8 billion, or 18%, to ¥63.2 billion despite higher raw materials prices and increases in depreciation and

personnel expenses. The increase in ordinary income was due to expanded net sales and the promotion of group-wide cost reduction efforts coupled with the favorable effects of exchange rate fluctuations and an increase in dividends income.

Interim cash dividends per share were ¥28.00, an increase of ¥6.00 per share from the previous interim period. We plan to pay annual cash dividends per share of ¥56.00.

For the full fiscal year, Toyota Industries expects increases in net sales and ordinary income for the ninth consecutive year. Specifically, we forecast net sales of ¥2,000.0 billion, operating income of ¥95.0 billion and ordinary income of ¥120.0 billion. All of these figures represent record highs.

### **Pursuing Further Growth**

As we work to attain the targets of our Medium-Term Management Plan, we will continue to promote the following measures in each business.

 In the Materials Handling Equipment Business, we will strive to maximize synergies within the Toyota Material Handling Group (TMHG) and focus on new markets such as the BRICs and VISTA countries.

- In the Car Air-Conditioning Compressor Business, we will introduce new products in line with customer needs and address the need for the development of compressors using new types of refrigerants.
- In the Vehicle Business, we aim to expand our role in contributing to Toyota Motor Corporation's (TMC) growth strategy by responding to an increased volume of domestic production and participating in TMC's production preparation overseas.
- In the Engine Business, we will expand the clean diesel engine business.
- In the Car Electronics Business, we aim to further contribute to TMC's hybrid vehicle business.

As mentioned, we expect to record net sales of ¥2,000.0 billion ahead of schedule for the fiscal year ending March 31, 2008. However, we view this figure as a mere starting point and are firmly determined to achieve further growth.

# **Expanding Our Role in the Toyota Group**

While implementing these measures, Toyota Industries also introduced several noteworthy new products in our Vehicle and Engine businesses. We were deeply involved with these products from the development stage, and this participation enabled us to further expand our role within the Toyota Group.

Among our recently launched products is the 4.5-liter 8-cylinder VD clean diesel engine for the Toyota Land Cruiser, which underwent a full model change in September 2007.

Toyota Industries is taking a key role in the Toyota Group's diesel engine business, and accordingly, has participated in the development and production of various types of diesel engines. Since 2006, our total production of engines has reached the 500,000 unit level. Combined with production at Toyota Motor Industries Poland Sp. z o.o., for which we handle operations, our volume of diesel engine production accounted for approximately 45% of diesel engine production within the Toyota Group in 2006.

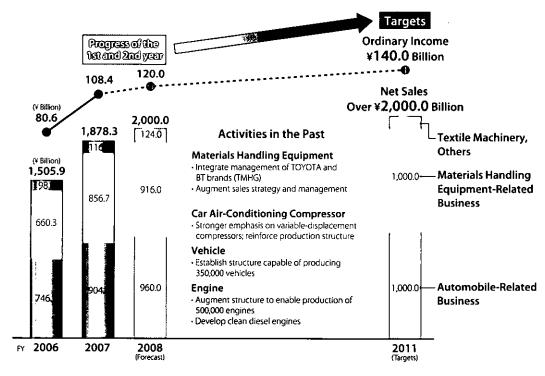
Toyota Industries played an expanded role in the planning, development and production of the new VD clean diesel engine, which we believe reflects the trust we have earned from TMC. This was the first time that Toyota Industries led the development of a diesel engine.

Toyota Industries managed the overall project for the engine, which incorporates a variety of

VD clean diesel engine

our technologies. The most important technology is the compacted graphite iron (CGI) engine block. CGI is harder than regular cast iron, thereby allowing for the development of a thinner engine block. Conversely, the use of CGI is problematic because processing is more difficult. Tackling this problem head on, Toyota Industries was able to successfully

### **Progress of Medium-Term Management Plan**



### Letter to Shareholders

process the CGI by applying its own proprietary production technologies. As a result, we reduced cylinder thickness to 5 mm from the previous 7 mm and achieved a balance between lighter weight comparable to an aluminum block and a significant increase in rigidity.

At the same time, Toyota Industries also developed a scavenging system that forcibly sucks back oil supplied to the turbochargers. This system suppresses white smoke exhaust emissions as well as drops in oil pressure regardless of the grad ent of the surface on which a vehicle is driving.

As exemplified by the integration of the CGI engine block and ::cavenging system, by taking a multifaceted approach to developing the VD clean diesel engine, we realized an engine that achieves the top-level power performance of a 4-liter class SUV with fuel economy comparable to a 3-liter class SUV.

Fighlighting our commitment to cleaner exhaust emissions, the new VD clean diesel engine offers clean performance that complies with Euro 4 regulations, the latest European emissions regulations. This engine also features significantly reduced noise to realize outstanding quietness compared to engines of competitors.

In gearing up to launch this engine worldwide, we are implementing the following rigorous testing to exhaustively confirm reliability as an engine for off-road vehicles.

- Testing in temperature environments ranging from -30°C to 50°C
- Steep-gradient testing that involves tilting the engine from front to back and from side to side to confirm levels of white smoke exhaust emissions and oil pressure
- High-altitude drive testing in Costa Rica, New Zealand and Spain

The total distance driven during this durability testing was equivalent to circling the Earth more than 100 times. This rigid testing helped us create a tough diesel engine.

While focusing on growth of the global clean diesel engine market, we intend to expand this business so that it play; a major role in the Toyota Group.

In the Vehicle Business, along with our role in developing the Vitz (Yaris overseas) and RAV4, which are also assembled by Toyota Industries, we have also handled the development of vehicles manufactured by other Toyota Group companies, including such vehicles as the IST, Prius and Belta. As we firmly build on this solid record of achievement, we have gained the trust of TMC and steadily expanded this business's role within the Toyota Group. We are also bolstering production, and in 2005 we made investments for building a production structure to increase annual production capacity to 350,000 vehicles. Meanwhile, in 2006 we reached full production

capacity of the Vitz (Yaris overseas) and RAV4.

Backed by these achievements, Toyota Industries was consigned to undertake the development of the Mark X ZiO, a new concept car developed by TMC that promises to revitalize Japan's automobile market which rolled off the

production line in September
2007. The Mark X ZiO is
especially significant
for Toyota
Industries
from two
perspectives.
First, we played

a larger role in the development of this

Mark X ZiO

vehicle and are producing it solely at our own plant. Second, we have expanded the types of vehicles we are capable of producing in terms of size and grade.

Looking to the future, as TMC aims for further growth globally, we will strive to make unprecedented contributions in both development and production.

### **Working to Raise Corporate Value**

The Toyota Industries Group will work in unison to attain the targets of the current Medium-Term Management Plan. We believe that business results are the culmination of the various approaches taken by management. Accordingly, as part of unceasing efforts to further raise corporate value, we will refocus on the basics of manufacturing and strengthening the Company's management platform while continually introducing new products that satisfy customers.

In closing, we ask you for your continued support and quidance.

December 2007

Tadashi Ishikawa

Tadashi Ishikawa

Tetsuro Toyoda President

### Start of Production of Mark X ZiO

In September 2007, Toyota Industries began production of the Mark X ZiO at the Nagakusa Plant in Obu, Aichi Prefecture. Developed under a new concept, the Mark X ZiO is its first endeavor for medium-sized vehicles as well as for consigned production of luxury cars. By forging close ties with Toyota Motor Corporation, we intend to continue to play an active role as a body manufacturer within the Toyota Group.





# TACG Reaches Cumulative Production of 1 Million Compressors

TD Automotive Compressor Georgia, LLC (TACG), a dedicated plant for variable-displacement compressors that commenced production in the U.S. state of Georgia in December 2005, achieved cumulative production of 1 million units in April 2007. Variable-displacement compressors are superior in fuel efficiency, and we anticipate the product will be equipped in many more car models. TACG is working to further improve quality, cost and delivery as a means of playing a significant role in our global production structure.

# Introduction of "Rack Sorter P" Automated Storage and Retrieval System

In May 2007, we carried out a full model change of the 1-ton model of the "Rack Sorter P," a unit-type automated storage and retrieval system for pallets. In addition to better storage efficiency and improved storage management, customer needs for the system have come to include the prevention of malfunctions and early recovery in the event of a breakdown. The latest model addresses these requirements, thereby further contributing to greater efficiency of customers' logistics operations.





# New Training Course Provided for Lift Truck Operators

We started providing a training course for lift truck operators at the TOYOTA Material Handling Customer Center, our comprehensive showroom located in Ichikawa, Chiba Prefecture. Through these training programs, we hope our customers will master proper and safe driving techniques, thereby contributing to our efforts to decrease accidents when customers use lift trucks.

### Wanbishi Archives Becomes Our Wholly Owned Subsidiary

In May 2007, Toyota Industries raised its stake from 43.1% to 100% in Wanbishi Archives Co., Ltd., which engages in the storage, management, collection and delivery services of corporate information such as important documents and magnetic tapes, making Wanbishi Archives a wholly owned subsidiary. Amid ever-greater requirements for information security in accordance with Japan's Personal Information Protection Act, Electronic Documents Act and Financial Instruments and Exchange Act, we aim to continue providing more socially significant services based on relationships of mutual trust in supporting our customers.



### **Environmental Activities**

Toyota Industries is promoting environmental management based on its five-year Environmental Action Plan, Under the Fourth Environmental Action Plan, which runs from fiscal 2007 to fiscal 2011, we have designated "curbing global warming," "improving resource productivity," "reducing environmental risk factors" and "global environmental management" as priority issues, with efforts undertaken within the entire Toyota Industries Group to achieve the plan objectives.

### Eco-Factory Activities

Eco-factory activities refer to the thorough consideration of the environment in all aspects of factory construction from land acquisition through to the construction of factory buildings and production lines. Based on our own company standards for the

> construction of eco-factories, we will pursue this approach at all of our factories both in Japan and overseas.

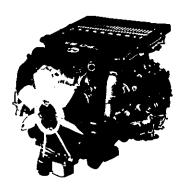


At the Higashiura Plant in Chita-gun, Aichi Prefecture, we are proactively adopting clean energy systems and energy conservation systems, including wind and solar power generation, co-generation systems and an ice-storage air-conditioning heat transfer system. These efforts are aimed at reducing power consumption of the production lines to 20% less than that of conventional factories.



### **Eco-Friendly Products**

In September 2007, Toyota Motor Corporation started installing our 1/D clean diesel engine, for which we were consigned to develop and produce, into its Land Cruiser (for overseas) after a full model change. This is Toyota's first 4.5-liter V8 diesel engine befitting the new Land Cruiser, which was developed under the "King of 4WD" concept. Compared with other diesel engines, the VD clean diesel engine poasts a drastically reduced environmental load.



### Balancing power performance and fuel efficiency

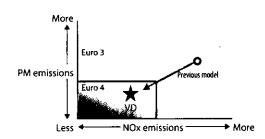
For a 4-liter-class SUV, the engine achieves a top-level power performance and fuel efficiency comparable to a 3-liter-class SUV

- Improved torque by 50%
- Improved time required to reach 100 km/h by 30%
- Improved fuel efficiency by 4.3%

4-liter-dass Fuel efficiency diesel engine SUV 3-liter-class diesel engine SUV Improved Acceleration

Gasoline engline SUV

- Cleaner exhaust emissions that comply with the latest emission regulations
- Complies with Euro 4 regulations
- Reduces NOx and PM emissions by 50%
- Euro 4: European vehicle emission regulations
- NOx: Nitrogen oxide PM: Particulate matter



- Top-level guietness relative to competing engines
- Reliability as an engine for off-road vehicles enabling solid driving in any environment

# Management's Discussion and Analysis of Financial Condition and Results of Operations

The following Management's Discussion and Analysis of Financial Condition and Results of Operations is based on information known to management as of November 30, 2007. It includes forward-looking statements concerning the expected future performance of Toyota Industries. Please refer to "Cautionary Statement with Respect to Forward-Looking Statements" at the beginning of this semiannual report, which pertains to the report as a whole.

### **Results of Operations**

During the first half of fiscal 2008 (the six months ended September 30, 2007), the Japanese economy continued on a steady path to recovery as private-sector capital investment continued to increase amid solid corporate earnings. Consumer spending also picked up momentum on the back of improved employment conditions. Overseas, despite signs of deceleration in the U.S. economy, the overall economic outlook remained positive, with the European economy remaining solidly on track and the economies in China and India sustaining a high level of growth.

In this operating environment, Toyota Industries posted - total consolidated net sales of ¥955.7 billion, an increase of ¥42.7 billion, or 5%, compared with the first half of fiscal 2007 (the six months ended September 30, 2006).

At the profits level, ordinary income amounted to ¥63.2 billion, an increase of ¥9.8 billion, or 18%, over the first half of fiscal 2007. Despite the effects of a rise in raw materials prices, as well as increases in depreciation and personnel expenses, this increase was largely achieved due to an increase in net sales worldwide, cost improvement efforts throughout the Group, favorable effects of exchange rate fluctuations and an increase in dividends income. Net income amounted to ¥40.3 billion, an increase of ¥10.1 billion, or 33%, over the first half of fiscal 2007.

The following is a review of operations for the major business segments.

Note: Net sales for each business segment do not include intersegment transactions.

#### Automobile

Net sales of the Automobile Segment totaled ¥458.9 billion, an increase of ¥27.9 billion, or 6%, over the first half of fiscal 2007, while operating income rose ¥5.1 billion, or 37%, to ¥18.8 billion. Within this segment, net sales of the Vehicle Business totaled ¥228.2 billion, an increase of ¥5.9 billion, or 3%, over the first half of fiscal 2007. This was attributable to an increase in sales of the RAV4 and a contribution made by the Mark X ZiO, for which production commenced in September 2007, offsetting a decrease in sales of the Vitz (Yaris overseas) in Japan.

Net sales of the Engine Business totaled ¥85.0 billion, an increase of ¥4.9 billion, or 6%, over the first half of fiscal 2007. This increase was due largely to an increase in sales of KD diesel

engines for Toyota Motor Corporation's Innovative International Multi-Purpose Vehicle (IMV) Project.

Net sales of the Car Air-Conditioning Compressor Business totaled ¥128.7 billion, an increase of ¥15.6 billion, or 14%, over the first half of fiscal 2007. A slight decrease in sales in Japan was offset by an increase in sales overseas.

### **Materials Handling Equipment**

Net sales of the Materials Handling Equipment Segment totaled ¥377.3 billion, a decrease of ¥10.9 billion, or 3%, from the first half of fiscal 2007. Operating income decreased ¥0.8 billion, or 4%, to ¥21.9 billion. Excluding the effects of changes in certain subsidiaries' fiscal year-end during the first half of fiscal 2007, however, net sales and operating income increased ¥51.7 billion, or 16%, and ¥1.0 billion, or 5%, respectively. With regards to lift trucks, both the TOYOTA and BT brands posted increases in total unit sales backed by the robust European market. We also strove to enhance our sales network. Meanwhile, sales of aerial work platforms were strong, bolstered by replacement demand from the electricity and telecommunications industries.

#### Logistics

Net sales of the Logistics Segment totaled ¥57.9 billion, an increase of ¥18.1 billion, or 45%, over the first half of fiscal 2007. Operating income jumped ¥1.4 billion, or 259%, to ¥1.9 billion. In May 2007, we raised our equity stake in Wanbishi Archives Co., Ltd., which provides total information management services, to 100%, making it a wholly owned subsidiary.

### **Textile Machinery**

Net sales of the Textile Machinery Segment totaled ¥30.7 billion, an increase of ¥3.3 billion, or 12%, from the first half of fiscal 2007, whereas operating income rose ¥0.8 billion, or 144%, to ¥1.3 billion. This increase was attributable mainly to continued strong sales of weaving machinery to China.

#### Others

Net sales of the Others Segment totaled ¥30.7 billion, an increase of ¥4.4 billion, or 16%, from the first half of fiscal 2007. Operating income increased ¥0.4 billion, or 15%, to ¥2.6 billion.

# Management's Discussion and Analysis of Financial Condition and Results of Operations

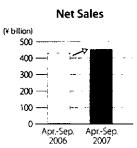
### Automobile Segment

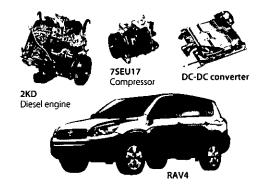
Vehicle 23.9%

Engine
8.9%

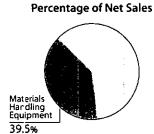
Car Air-Conditioning Compressor
1.7%

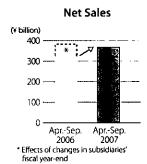
Automobile total 48.0%





### The state of the s







GENEO (8FG25 overseas, Tonero in Europe) Internal combustion counterbalanced lift truck



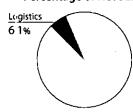
**Reflex** Reach truck

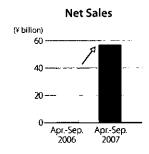


TZ-10A type "RR" Truck mount aerial work platform

### Logistics Segment

### Percentage of Net Sales



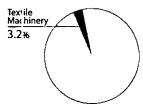


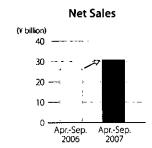




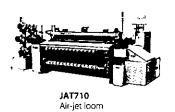
### Textile Machinery Segment

### **Percentage of Net Sales**









A review of operations by geographical segments follows. Note: Net sales for each geographical segment do not include intersegment transactions.

### Japan

Net sales amounted to ¥634.3 billion, an increase of ¥55.2 billion, or 10%, over the first half of fiscal 2007. Operating income amounted to ¥39.6 billion, an increase of ¥9.5 billion, or 32%. The increases in net sales and operating income were due mainly to higher unit sales of car air-conditioning compressors as well as making Wanbishi Archives a wholly owned subsidiary.

#### **North America**

Net sales amounted to ¥139.1 billion, a decrease of ¥15.6 billion, or 10%, from the first half of fiscal 2007. Operating income totaled ¥3.2 billion, a decrease of ¥1.0 billion, or 23%. The decrease in net sales was due primarily to a change in the fiscal year-end of certain subsidiaries.

### Europe

Net sales amounted to ¥151.8 billion, a decrease of ¥5.9 billion, or 4%, from the first half of fiscal 2007. Operating income was ¥3.1 billion, a decrease of ¥0.9 billion, or 22%. The decrease in net sales was attributable mainly to a change in the fiscal yearend of certain subsidiaries.

#### Others

Net sales totaled ¥30.3 billion, an increase of ¥9.0 billion, or 42%, over the first half of fiscal 2007. Operating income amounted to ¥2.3 billion, an increase of ¥0.9 billion, or 64%.

### **Cash Flows**

Cash flows from operating activities increased ¥86.8 billion during the first half of fiscal 2008, due mainly to income before income taxes in the amount of ¥69.1 billion. Net cash provided by operating activities thus increased by ¥2.0 billion from ¥84.8 billion in the first half of fiscal 2007. Cash flows from investing activities resulted in a decrease in cash of ¥103.3 billion during the first half of fiscal 2008, attributable primarily to payments for purchases of property, plant and equipment totaling ¥73.6 billion. Net cash used in investing activities increased ¥5.9 billion from ¥97.4 billion in the first half of fiscal 2007. Cash flows from financing activities resulted in an increase in cash of ¥42.4 billion during the first half of fiscal 2008, due mainly to an increase in proceeds from long-term loans in the amount of ¥40.7 billion. Net cash provided by financing activities totaled ¥60.8 billion compared with net cash used in financing activities of ¥18.4 billion in the first half of fiscal 2007. After translation

adjustments, cash and cash equivalents as of September 30, 2007 stood at ¥134.8 billion, an increase of ¥52.2 billion, or 63%, over the first half of fiscal 2007.

### **Dividend Policy**

The Company regards the benefits of shareholders as one of its most important management policies. Based on this stance, we will strive to strengthen Toyota Industries' management platform, promote proactive business development and raise its corporate value.

The Company's dividend policy is to meet the expectations of shareholders while giving full consideration to business performance, capital demand, the dividend payout ratio on a consolidated basis and other factors. The Company intends to use retained earnings to improve the competitiveness of its products, augment production capacity in Japan and overseas, as well as expand into new fields of business and strengthen its management platform in securing future profits for its shareholders. It will also use retained earnings to repurchase treasury stock.

The Board of Directors of the Company voted to distribute an interim cash dividend of ¥28.0 per share, an increase of ¥6.0 per share over the first half of fiscal 2007.

## Forecast for the Fiscal Year Ending March 31, 2008

Toyota Industries expects the global economy to continue expanding. Uncertainties persist, however, regarding fluctuations in oil prices and the direction of the global economy, including the U.S. economy.

We are determined to heighten the comprehensive capabilities of the Toyota Industries Group through the development of appealing new products matched to customer needs with an unwavering emphasis on quality, as well as the enhancement of sales, service and cost-reduction activities.

For fiscal 2008, ending March 31, 2008, Toyota Industries forecasts consolidated net sales of ¥2,000.0 billion, operating income of ¥95.0 billion, ordinary income of ¥120.0 billion and net income of ¥70.0 billion. We have made upward revisions to previous forecasts in consideration of business results during the first half of fiscal 2008 as well as increases in unit sales and a review of the projected exchange rate.

Our projections are based on an exchange rate of \$115.0 = US\$1 and \$159.0 = 1 euro.

### **Consolidated Balance Sheets**

Toyota Industries Corporation As of September 30 and March 31, 2007, and September 30, 2006 (unaudited)

	.,	Thousands of U.S. dollars (Note 1)			
	September 30	March 31	September 30	September 30	
ASSETS	2007	2007	2006	2007	
Current assets:					
Cash and cash equivalents	¥ 134,870	¥ 108,569	¥ 82,689	\$ 1,168,420	
Trade notes and accounts receivable	230,795	234,611	208,136	1,999,438	
Short-term investments (Note 6)	51	48	71	445	
Inventories (Note 3)	129,103	120,737	117,597	1,118,453	
Deferred tax assets	16,234	17,924	18,667	140,646	
Other current assets	92,381	88,894	83,549	800,323	
Less — allowance for doubtful accounts	(2,904)	(2,784)	(2,542)	(25,164)	
Total current assets	600,531	568,001	508,170	5,202,561	
Fixed assets:	000,551	300,001	300,170	3,202,301	
Property, plant and equipment:					
Buildings and structures (Note 3)	186,782	171,897	168,709	1,618,149	
	274,659	269,769	257,969	2,379,451	
Machinery, equipment and vehicles (Note 3)  Tools, furniture and fixtures	27 <del>4</del> ,03 <del>9</del> 29,496	26,081	237,909	255,538	
·	-				
Land	101,771 36,983	99,117 <b>39,</b> 056	96,005 35,882	881,674 320,397	
Construction in progress	30,763	J9,030	33,002	320,397	
Total property, plant and equipment	629,694	605,922	581,758	5,455,208	
Intangible assets:	029,094	003,322	001,700	3,433,200	
Goodwill	149,256	101,102	101,024	1,293,049	
Software	11,500	11,714	12,126	99,629	
Total intangible assets	160,756	112,816	113,151	1,392,679	
Irivestments and other assets:					
Investments in securities (Notes 3 and 6)	2,047,979	2,172,648	1,914,021	17,742,181	
Investments in unconsolidated subsidiaries and affiliated companies	40,574	60,415	59,410	351,503	
Long-term loans	8,589	8,460	8,210	74,416	
Long-term prepaid expenses	15,315	11,603	10,969	132,684	
Deferred tax assets	7,746	7,435	7,623	67,108	
	45,804	38,784	39,271	396,815	
Other investments and other assets		(0.0.0)	(229)	(1,445)	
Other investments and other assets  Less — allowance for doubtful accounts	(166)	(232)	(223)		
	2,165,843	2,299,117	2,039,277	18,763,262	
Less — allowance for doubtful accounts					

The accompanying notes are an integral part of these financial statements.

<del>.</del>		Millions of yen		Thousands of U.S. dollars (Note 1)
	September 30	March 31	September 30	September 30
LIABILITIES AND NET ASSETS	2007	2007	2006	2007
Current liabilities:				•
Trade notes and accounts payable	¥ 198,984		¥ 189,836	\$ 1,723,857
Short-term bank loans (Note 3)	52,226	37,103	53,662	452,456
Commercial paper	34,573	33,760	32,400	299,519
Current portion of bonds	80,000	60,000	-	693,061
Other payables	28,703	37,808	26,537	248,663
Accrued expenses	79,889	77,698	75,504	692,106
Accrued income taxes	23,436	25,854	17,520	203,034
Deposits received from employees	22,697	22,020	21,574	196,632
Deferred tax liabilities	3,077	3,162	3,749	26,663
Allowance for bonuses to directors and corporate auditors	305	554	252	2,643
Other current liabilities (Note 3)	58,663	55,275	45,900	508,217
Total current liabilities	582,557	558,405	466,938	5,046,850
Long-term liabilities:				
Bonds	231,422	250,761	284,567	2,004,875
Long-term debt (Note 3)	188,238	141,567	142,471	1,630,759
Deferred tax liabilities	701,370	751,764	654,420	6,076,151
Allowance for retirement benefits	46,932	45,482	44,708	406,589
Other long-term liabilities	28,758	27,393	24,498	249,143
Total long-term liabilities	1,196,722	1,216,969	1,150,667	10,367,517
Total liabilities	1,779,280	1,775,374	1,617,605	15,414,367
Shareholders' equity:				
Common stock:				
Authorized — 1,100,000,000 shares				
Issued — 325,840,640 shares as of September 30, 2007	80,462	80,462	80,462	697,069
325,840,640 shares as of March 31, 2007				
325,840,640 shares as of September 30, 2006				
Capital surplus	104,987	105,055	105,116	909,538
Retained earnings	433,730	402,431	380,167	3,757,520
Treasury stock at cost	(45,677)	(47,253)		(395,714)
13,301,621 shares as of September 30, 2007	, , ,	, . ,	` . ,	. , ,
13,765,165 shares as of March 31, 2007				
13,815,004 shares as of September 30, 2006				
Total shareholders' equity	573,503	540,696	518,340	4,968,413
Valuation and translation adjustments:		<u> </u>		
	1,082,846	1,157,793	1,006,330	9,380,981
		(0)	(147)	(82)
Net unrealized gains on other securities Deferred gains or losses on hedges		(0)		ι /
Net unrealized gains on other securities Deferred gains or losses on hedges	(9)			531,712
Net unrealized gains on other securities Deferred gains or losses on hedges Foreign currency translation adjustments	(9) 61,375	52,912	45,852	531,712 9,912,611
Net unrealized gains on other securities Deferred gains or losses on hedges Foreign currency translation adjustments Total valuation and translation adjustments	(9)			9,912,611
Net unrealized gains on other securities Deferred gains or losses on hedges Foreign currency translation adjustments  Total valuation and translation adjustments  Subscription rights to shares	(9) 61,375 1,144,212 402	52,912 1,210,704 202	45,852 1,052,035 50	9,912,611 3,485
Net unrealized gains on other securities Deferred gains or losses on hedges Foreign currency translation adjustments Total valuation and translation adjustments	(9) 61,375 1,144,212	52,912 1,210,704	45,852 1,052,035	9,912,611

### **Consolidated Statements of Income**

Toyota Industries Corporation For the six months ended September 30, 2007 and 2006 (unaudited)

			Thousands of U.S. dollars (Note 1)	
		Millions of yen		
		For the six months ended September 30		
	<b>2007</b> 2000		2007	
Net sales	¥955,760	¥913,085	\$8,280,002	
Cost of sales	800,912	770,487	6,938,509	
Gross profit	154,848	142,597	1,341,493	
Selling, general and administrative expenses	107,887	102,546	934,661	
Operating income	46,960	40,051	406,832	
Non-operating income:				
Interest income	7,351	8,539	63,690	
Div dends income	18,252	14,353	158,130	
Other non-operating income	5,790	6,074	50,162	
Non-operating expenses:				
Interest expenses	(9,772)	(9,942)	(84,664)	
Other non-operating expenses	(5,321)	(5,595)	(46,104)	
Ordinary income	63,260	53,482	548,046	
Extra-ordinary gains:				
Proceeds from sales of investment securities	5,863	_	50,794	
Income before income taxes and minority interests	69,124	53,482	598,841	
Income taxes — current	24,112	20,661	208,889	
Income taxes — deferred	842	(331)	7,301	
Minor ty interests in consolidated subsidiaries	3,859	2,883	33,439	
Net ir <sub>i</sub> come	¥ 40,309	¥ 30,268	\$ 349,212	

The accompanying notes are an integral part of these financial statements.

### **Consolidated Statements of Changes in Net Assets**

Toyota Industries Corporation For the six months ended September 30, 2007 and 2006 (unaudited)

""			-		Millions of yen		
				St	nareholders' equit	у	
			Common stock	Capital surplus	Retained earnings	Treasury stock at cost	Total shareholders' equity
Balance at March 31, 2007			¥80,462	¥105,055	¥402,431	¥(47,253)	¥540,696
Change during interim accounting period							
Surplus dividend			_	_	(8,738)	_	(8,738)
Decrease due to increase in consolidated subsidial	ries		_	_	(1,316)	_	(1,316)
Decrease due to decrease in consolidated subsidia	aries		_	_	(77)	-	(77
Increase due to decrease in affiliates accounted			<b>-</b>	_	1,121	_	1,121
for under the equity method							
Net income			_	_	40,309	_	40,309
Fepurchase of treasury stock			_	_	_	(41)	(41)
Exercise of stock options			_	(67)	_	1,617	1,550
Change to items other than shareholders' equity			_	_	_	_	_
during interim accounting period							
Total change during Interim accounting period			_	(67)	31,298	1,575	32,807
Balanie at September 30, 2007			¥80,462	¥104,987	¥433,730	¥(45,677)	¥573,503
	\	faluation and trans	slation adjustment	S			
	Net unrealized gains or losses on other securities	Deferred gains or losses on hedges	Foreign currency translation adjustments	Total valuation and translation adjustments	Subscription rights to shares	Minority interests in consolidated subsidiaries	Total net assets
Balance at March 31, 2007	¥1,157,793	¥ (0)	¥52,912	¥1,210,704	¥202	¥58,878	¥1,810,483
Change during interim accounting period							
Surplus dividend	_	_	_	_	_	_	(8,738)
Decrease due to increase in consolidated subsidiaries	_	_	_	_	_	_	(1,316
Decrease due to decrease in consolidated subsidiaries	_	_	-	_	_	_	(77
Increase due to decrease in affiliates accounted	_	_	_	_	_	-	1,121
for under the equity method							
Net income	_	_	_	_	_	_	40,309
Eepurchase of treasury stock		-	_	_	_	-	(41)
Exercise of stock options	_	_	_	_	_	-	1,550
Change to items other than shareholders' equity	(74,946)	(8)	8,462	(66,492)	199	548	(65,744
during interim accounting period							
Total change during interim accounting period	(74,946)	(8)	8,462	(66,492)	199	548	(32,937)
Balan te at September 30, 2007	¥1,082,846	¥(9)	¥61,375	¥1,144,212	¥402	¥59,427	¥1,777,545

				Thousan	ds of U.S. dollars (	Note 1)	
				Si	nareholders' equit	у	
			Common stock	Capital surplus	Retained earnings	Treasury stock at cost	Total shareholders' equity
Balance at March 31, 2007		-	\$697,069	\$910,124	\$3,486,370	\$(409,367)	\$4,684,195
Change during interim accounting period							
Surplus dividend			_	_	(75,701)	-	(75,701)
Decrease due to increase in consolidated subsidiarie	es		_	_	(11,409)	_	(11,409)
Decrease due to decrease in consolidated subsidiari	es		_	-	(669)	_	(669)
Increase due to decrease in affiliates accounted for under the equity method			_	_	9,717	_	9,717
Net income			_	-	349,212	_	349,212
Repurchase of treasury stock			_	-	_	(364)	(364)
Exercise of stock options			_	(585)	_	14,017	13,431
Change to items other than shareholders' equity			-	_	-	_	-
during interim accounting period							
Total change during interim accounting period			_	(585)	271,150	13,653	284,218
Balance at September 30, 2007	······································		\$697,069	\$909,538	\$3,757,520	\$(395,714)	\$4,968,413
· · · · · · · · · · · · · · · · · · ·		faluation and trans	slation adjustment		·		
				Total valuation	Subscription	Minority interests	Total net
	Net unrealized gains or losses on	Deferred gains or losses on	Foreign currency translation	and translation	rights to	in consolidated	assets
	other securities	hedges	adjustments	adjustments	shares	subsidiaries	
Balance at March 31, 2007	\$10,030,261	\$ (6)	\$458,395	\$10,488,649	\$1,758	\$510,081	\$15,684,683
Change during interim accounting period							
Surplus dividend	-	_	_	-	-	-	(75,701
Decrease due to increase in consolidated subsidiaries	-	_	_	-	-	-	(11,409
Decrease due to decrease in consolidated subsidiaries	_	_	-	_	-	-	(669
Increase due to decrease in affiliates accounted	_	_	_	_	-	-	9,717
for under the equity method							
Net income	_	-	-	_	-	-	349,212
Repurchase of treasury stock	_	-	-	_	_	-	(364
Exercise of stock options	-	-	-	-	-	-	13,431
Change to items other than shareholders' equity	(649,280)	(76)	73,317	(576,039)	1,727	4,751	(569,560
during interim accounting period							
Total change during interirn accounting period	(649,280)	(76)	73,317	(576,039)	1,727	4,751	(285,342
Balance at September 30, 2007	\$9,380,981	\$(82)	\$531,712	\$9,912,611	\$3,485	\$514,833	\$15,399,341

					Millions of yen		
				Sh	nareholders' equit	у	
			Common stock	Capital surplus	Retained earnings	Treasury stock at cost	Total shareholders equity
Balance at March 31, 2006			¥80,462	¥105,665	¥358,385	¥(14,363)	¥530,150
Change during interim accounting period							
Surplus dividend			_	_	(6,386)	-	(6,386
Bonuses to directors and corporate auditors			_	_	(427)	-	(427
Decrease due to increase in affiliates accounted			_	_	(1,673)	-	(1,673
for under the equity method							
Net income			_	_	30,268	_	30,268
Repurchase of treasury stock			_	_	_	(35,473)	(35,473
Exercise of stock options			_	(549)	_	2,432	1,882
Change to items other than shareholders' equity			_	` <u>-</u>	_	_	_
during interim accounting period							
Total change during interirn accounting period			_	(549)	21,781	(33,041)	(11,809
Balance at September 30, 2006			¥80,462	¥105,116	¥380,167	¥(47,405)	¥518,340
		faluation and trans	slation adjustment	s			
	Net unrealized gains or losses on other securities	Deferred gains or losses on hedges	Foreign currency translation adjustments	Total valuation and translation adjustments	Subscription rights to shares	Minority interests in consolidated subsidiaries	Total net assets
Balance at March 31, 2006	¥1,047,190	¥ -	¥33,886	¥1,081,077	¥	¥49,270	¥1,660,498
Change during interim accounting period							
Surplus dividend	_	_	_	_	_	_	(6,386
Bonuses to directors and corporate auditors	_	_	_	_	-	_	(427
Decrease due to increase in affiliates accounted	_	_	-	_	_	_	(1,673
for under the equity method							
Net income	_	_	_	_	_	_	30,268
Repurchase of treasury stock	_	_	_	_	_	_	(35,473
Exercise of stock options	_	_	_	_	-	-	1,882
Change to items other than shareholders' equity during interim accounting period	(40,860)	(147)	11,965	(29,042)	50	5,054	(23,936
Total change during interim accounting period	(40,860)	(147)	11,965	(29,042)	50	5,054	(35,746
Balance at September 30, 2006	¥1,006,330	¥(147)	¥45,852	¥1,052,035	¥50	¥54,325	¥1,624,752

### **Consolidated Statements of Cash Flows**

Toyota Industries Corporation For the six months ended September 30, 2007 and 2006 (unaudited)

	Millions o	f yen	Thousands of U.S. dollars (Note 1)	
	For the six months ended September 30		For the six months ended September 30	
	2007	2006	2007	
Cash flows from operating activities:				
Income before income taxes and minority interests	¥ 69,124	¥ 53,482	\$598,841	
Adjustments to reconcile income before income taxes and minority interests to				
net cash provided by operating activities:				
Depreciation and amortization	57,500	51,412	498,140	
Increase (decrease) in allowance for doubtful accounts	(101)	(295)	(880)	
Interest and dividends income	(25,604)	(22,893)	(221,820)	
Interest expenses	9,772	9,942	84,664	
Equity in net earnings of unconsolidated subsidiaries and affiliated companies	(1,252)	(461)	(10,854)	
(Increase) decrease in receivables	10,820	(2,764)	93,737	
(Increase) decrease in inventories	(5,772)	(9,633)	(50,007)	
Increase (decrease) in payables	(10,635)	3,398	(92,139)	
Others, net	(4,936)	7,409	(42,767)	
Subtotal	98,913	89,595	856,914	
Interest and dividends income received	25,564	22,873	221,474	
Interest expenses paid	(9,533)	(9,869)	(82,593)	
Income taxes paid	(28,048)	(17,701)	(242,995)	
Net cash provided by operating activities	86,895	84,897	752,801	
Cash flows from investing activities:		·		
Payments for purchases of property, plant and equipment	(73,640)	(87,721)	(637,965)	
Proceeds from sales of property, plant and equipment	8,641	4,048	74,867	
Payments for purchases of investment securities	(1,308)	(9,254)	(11,334)	
Proceeds from sales of investment securities	6,566	2,713	56,890	
Payments for acquisition of subsidiaries' stock resulting in change in scope of consolidation	(36,929)	(1,939)	(319,932)	
Proceeds from sales of subsidiaries' stock resulting in change in scope of consolidation	424	-	3,680	
Payments for loans made	(1,205)	(1,989)	(10,447)	
Proceeds from collections of loans	945	643	8,190	
Other, net	(6,804)	(3,912)	(58,950)	
Net cash used in investing activities	(103,309)	(97,411)	(895,000)	
Cash flows from financing activities:				
Increase (decrease) in short-term loans	9,537	9,399	82,630	
Increase (decrease) in commercial paper	(876)	-	(7,589)	
Proceeds from long-term loans	40,703	38,337	352,624	
Repayments of long-term loans	(844)	(12,631)	(7,318)	
Repayments of bonds	(629)	(15,948)	(5,451)	
Payments for purchase of treasury stock	(41)	(35,473)	(364)	
Cash dividends paid	(8,738)	(6,386)	(75,701)	
Cash dividends paid for minority shareholders	(1,136)	(767)	(9,850)	
Other, net	4,475	5,036	38,773	
Net cash provided by (used in) financing activities	42,449	(18,435)	367,754	
Translation adjustments of cash and cash equivalents	265	1,042	2,300	
Net increase (decrease) in cash and cash equivalents	26,301	(29,906)	227,855	
Cash and cash equivalents at beginning of period	108,569	112,596	940,565	
Cash and cash equivalents at end of period	¥134,870	¥ 82,689	\$1,168,420	

The accompanying notes are an integral part of these financial statements.

### **Notes to Consolidated Financial Statements**

### 1. Basis of presenting consolidated financial statements

The accompanying interim consolidated financial statements have been prepared based on the accounts maintained by Toyota Industries Corporation (the "Company") and its consolidated subsidiaries (together, hereinafter referred to as "Toyota Industries") in accordance with the provisions set forth in the Corporate Law of Japan and the Financial Instruments and Exchange Law, and in conformity with accounting principles generally accepted in Japan, which are different in certain respects from the application and disclosure requirements of International Financial Reporting Standards.

Certain items presented in the interim consolidated financial

statements submitted to the Director of Kanto Finance Bureau in Japan have been reclassified in these accounts for the convenience of readers outside Japan.

Amounts in U.S. dollars are included solely for the convenience of readers outside Japan. The rate of ¥115.43=US\$1, the rate of exchange prevailing at September 30, 2007, has been used in translation. The inclusion of such amounts are not intended to imply that the Japanese yen actually represent, or have been or could be converted into, equivalent amounts in U.S. dollars at this rate or any other rates.

### 2. Summary of significant accounting policies (1) Consolidation

The interim consolidated financial statements include the accounts of the Company and its 165 subsidiaries (46 domestic subsidiaries and 119 overseas subsidiaries, of which major subsidiaries are listed on pages 24 and 25) as of September 30, 2007 and 159 subsidiaries (45 domestic subsidiaries and 114 overseas subsidiaries) as of September 30, 2006.

For the six-month period ended September 30, 2007, two subsidiaries were newly added to the scope of consolidation and two companies were excluded from the scope of consolidation because of liquidation and sale. Additionally, eight subsidiaries were newly added to the scope of consolidation and five companies were excluded from the scope of consolidation because of mergers and acquisitions.

For the six-month period ended September 30, 2006, seven subsidiaries were newly added to the scope of consolidation and one company was excluded from the scope of consolidation because of mergers and acquisitions.

Some of the affiliates are not accounted for under the equity method since their net income/losses, retained earnings and other financial amounts are immaterial.

The interim periods of certain subsidiaries are different from the interim period of the Company. Since the difference is not more than three months, the Company is using those subsidiaries' statements for their interim periods, making adjustments for significant transactions that materially affect the financial position or results of operations.

The interim periods of certain unconsolidated subsidiaries and affiliates acounted for by the equity method are different from the interim periods of the Company. The Company is using the financial statements of the unconsolidated subsidiaries and affiliates acounted for by the equity method for thier respective interim periods.

All significant intercompany transactions, balances and unrealized profits within Toyota Industries have been eliminated.

A full portion of the assets and liabilities of the acquired subsidiaries is stated at fair value as of the date of acquisition of control.

In the six-month period ended September 30, 2006, Toyota Industries Sweden AB and its consolidated subsidiaries decided to change their fiscal year-end from December 31 to March 31. As a result, the Company's consolidated financial statements include nine months of their operating results.

In May 2007, Toyota Industries Sweden AB changed the company name to Toyota Industries Europe AB.

### (2) Investments in unconsolidated subsidiaries and affiliates

Investments in 17 affiliates as of September 30, 2007 and investments in 21 affiliates as of September 30, 2006 are accounted for by the equity method of accounting.

Investments in unconsolidated subsidiaries and affiliates not accounted for by the equity method are stated at cost due to their insignificant effect on the consolidated financial statements.

The major affiliates accounted for by the equity method are listed on page 25.

#### (3) Translation of foreign currencies

Foreign currency denominated receivables and payables are translated into Japanese yen at the exchange rates as of September 30, 2007 and 2006, and the resulting transaction gains or losses are included in the consolidated statements of income

All asset and liability accounts of foreign subsidiaries and affiliates are translated into Japanese yen at the exchange rates as of September 30, 2007 and 2006, and all revenue and expense accounts are translated at prevailing average rates for the interim periods.

### (4) Cash and cash equivalents

Cash and cash equivalents include all highly liquid investments, generally with original maturities of three months or less, that are readily convertible to known amounts of cash and are so near maturity that they present insignificant risk of changes in value because of changes in interest rates.

### **Notes to Consolidated Financial Statements**

### (5) Marketable securities and investments in securities

Toy ota Industries classifies securities into four categories by ourpose of holding: trading securities, held-to-maturity securities, other securities and investments in unconsolidated subsidiaries and affiliates. Toyota Industries did not have trading securities or held-to-maturity securities as of September 30, 2007 and 2006.

Other securities with readily determinable fair values are stated at fair value based on market prices at the end of the interim periods. Unrealized gains and losses are included in "Net unrealized gains on other securities" as a separate component of net assets. Cost of sales of such securities is determined by the moving-average method. Other securities without readily determinable fair values are stated at cost, as determined by the moving-average method.

Investments in unconsolidated subsidiaries and affiliates are accounted for by the equity method (see Note 2 (2)).

#### (6) Inventories

Inventories are stated mainly at cost determined by the moving-average method.

### (7) Property, plant and equipment, and depreciation

Property, plant and equipment are stated at cost. Depreciation expenses of property, plant and equipment are computed mainly by the declining-balance method for the Company and Japanese subsidiaries and by the straight-line method for overseas subsidiaries.

Significant renewals and additions are capitalized at cost. Repair and maintenance are charged to income as incurred.

Accumulated depreciation as of September 30, 2007 and 2006 was ¥693,312 million (US\$6,006,342 thousand) and ¥6.20,382 million, respectively.

Effective from the fiscal year beginning April 1, 2007, Toyota Industries changed the depreciation method for property, plant and equipment acquired on or after April 1, 2007 in accordance with the revised Corporate Tax Law of Japan. As a result, operating income decreased ¥821 million (US\$7,117 thousand), and ordinary income and income before income taxes decreased ¥822 million (US\$7,125 thousand), respectively. As for property, plant and equipment acquired before April 1, 2007, Toyota Industries applied the pre-revised depreciation method during the fiscal year beginning April 1, 2007. Among these, property, plant and equipment for which the allowable limit on the depreciable amount has been reached are to be depreciated evenly over five years beginning from the following fiscal year. As a result, operating income decreased ¥899 million (U5\$7,796 thousand), and ordinary income and income before income taxes decreased ¥900 million (US\$7,797 thousand), respectively.

### (8) Intangible assets and amortization

Arnortization of intangible assets is computed using the straight-line method. Software costs for internal use are

amortized by the straight-line method over their expected useful lives (mainly five years).

Goodwill, if material, is amortized principally over less than 20 years on a straight-line basis, while immaterial goodwill is charged to income as incurred.

### (9) Impairment of fixed assets

Calculation of the impairment of fixed assets is based on reasonable and supportable assumptions and projection of the grouping of assets and recoverable value, with due consideration for the specific conditions of each company. The recoverable amount of assets is calculated based on net selling price.

#### (10) Allowance for doubtful accounts

Toyota Industries adopted the policy of providing an allowance for doubtful accounts in an amount sufficient to cover possible losses on collection by estimating individually uncollectible amounts and applying to the remaining accounts a percentage determined by certain factors such as historical collection experiences.

### (11) Deferred charges

Stock issuance costs and bond issuance costs are expensed as incurred.

### (12) Allowance for bonuses to directors and corporate auditors

Bonuses to directors and corporate auditors are recorded on the accrual basis with a related charge of income.

#### (13) Allowance for retirement benefits

Toyota Industries accrues an amount which is considered to be incurred in the period based on the estimated projected benefit obligations and estimated pension assets at the end of the period. To provide for the retirement benefits for directors and corporate auditors, an amount which is calculated at the end of the period as required by an internal rule describing the retirement benefits for directors and corporate auditors is accrued.

### (14) Lease transactions

Finance leases other than those that are deemed to transfer the ownership of the leased assets to lessees are accounted for mainly by a method similar to that applicable to ordinary operating leases.

#### (15) Consumption tax

The consumption tax under the Japanese Consumption Tax Law withheld by Toyota Industries on sales of goods is not included in the amount of net sales in the accompanying consolidated statements of income, and the consumption tax paid by Toyota Industries under the law on purchases of goods and services, and expenses is not included in the related amount.

### (16) Hedge accounting (a) Method of hedge accounting

Mainly the deferral method of hedge accounting is applied. In the case of foreign currency forward contracts and foreign currency option contracts, the hedged items are translated at contracted forward rates if certain conditions are met.

### (b) Hedging instruments and hedged items Hedging instruments:

Derivatives instruments (interest rate swaps, foreign currency forwards and foreign currency option contracts)

### **Hedged items:**

Risk of change in interest rate on borrowings and risk of change in forward exchange rate on transactions denominated in foreign currencies (assets and liabilities, and forecasted transactions)

### (c) Hedging policy

Hedging transactions are executed and controlled based on Toyota Industries' internal rule and Toyota Industries is hedging

interest rate risks and foreign currency risks. Toyota Industries' hedging activities are reported periodically to a director responsible for accounting.

### (d) Method used to measure hedge effectiveness

Hedge effectiveness is measured by comparing accumulated changes in market prices of hedged items and hedging instruments or accumulated changes in estimated cash flows from the inception of the hedge to the date of measurements performed. Currently it is considered that there are high correlations between them.

#### (e) Others

Due to the fact that counterparties to Toyota Industries represent major financial institutions which have high creditworthiness, Toyota Industries believes that the overall credit risk related to its financial instruments is insignificant.

### 3. Assets pledged as collateral

(1) Assets pledged as collateral as of September 30, 2007 and 2006 are as follows:

·	Millions o	f yen	Thousands of U.S. dollars	
	2007	2006	2007	
Investments in securities	¥54,695	¥52,265	\$473,837	
Property, plant and equipment	925	2,365	8,017	
Inventories	413	_	3,578	
Buildings and structures	378	1,318	3,283	
Machinery, equipment and vehicles	-	1,356	-	
Total	¥56,412	¥57,305	\$488,715	

### (2) Secured liabilities as of September 30, 2007 and 2006 are as follows:

	Millions of yen		Thousands of U.S. dollars	
	2007	2006	2007	
Other current liabilities	¥22,351	¥21,433	\$193,639	
Short-term bank loans	512	856	4,437	
Long-term debt	49	710	426	
Total	¥22,913	¥23,000	\$198,503	

### 4. Contingent liabilities

Toyota Industries is contingently liable for quarantees as of September 30, 2007 and 2006 as follows:

	Millions o	Millions of yen	
	2007	2006	2007
Guarantees given by the Company	¥5,600	¥4,200	\$48,514
Guarantees given by consolidated subsidiaries	408	620	3,537
Guarantee forwards given by the Company	437	508	3,791

### **Notes to Consolidated Financial Statements**

### 5. Leases

### (1) Finance leases (as a lessee) which do not transfer ownership of leased properties to lessees

(a) Pro forma information regarding the leased properties such as acquisition cost and accumulated depreciation, which are not reflected in the accompanying consolidated balance sheets under finance leases as of September 30, 2007 and 2006 is as follows:

	Millions of yen		Thousands of U.S. dollars	
	2007	2006	2007	
Bui dings and structures:	· · · · · · · · · · · · · · · · · · ·			
Acquisition cost equivalents	¥ 276	¥ –	\$ 2,395	
Accumulated depreciation equivalents	101	_	878	
Bui dings and structures net balance equivalents	175		1,517	
Mathinery and equipment:				
Acquisition cost equivalents	16,747	14,956	145,090	
Accumulated depreciation equivalents	8,118	7,982	70,329	
Machinery and equipment net balance equivalents	8,629	6,974	74,761	
Others:				
Acquisition cost equivalents	14,462	13,300	125,295	
Accumulated depreciation equivalents	6,643	6,205	57,557	
Others net balance equivalents	7,818	7,095	67,738	
Total net leased properties	¥16,623	¥14,069	\$144,016	

Acquisition cost equivalents include the imputed interest expense portion because the percentage which is computed by dividing future minimum lease payments by total balance of property, plant and equipment as of September 30, 2007 and 2006 is immaterial.

(b) Pro forma information regarding future minimum lease payments as of September 30, 2007 and 2006 is as follows:

	Millions of	Millions of yen	
	2007	2006	2007
Due within one year	¥ 5,290	¥ 4,325	\$ 45,835
Due after one year	13,061	9,744	113,156
Total	¥18,352	¥14,069	\$158,991

Future minimum lease payments under finance leases include the imputed interest expense portion.

(c) Total lease payments for the six-month periods ended September 30, 2007 and 2006 are as follows:

	Millions of yen	Thousands of U.S. dollars
2007	¥2,685	\$23,266
20 )6	2,865	_

Pro forma depreciation expenses, which are not reflected in the accompanying interim consolidated statements of income, are computed mainly by the straight-line method, which assumes zero residual value and leasing term to be useful lives for the sixmonth periods ended September 30, 2007 and 2006, and are equivalent to the amount of total lease payments of the above.

### (2) Finance leases (as a lessor) which do not transfer ownership of leased properties to lessees

(a) Information regarding leased properties such as acquisition cost and accumulated depreciation under finance leases as of September 30, 2007 and 2006 is as follows:

	Millions o	Millions of yen	
	2007	2006	2007
Machinery and equipment:			
Acquisition cost	¥11,836	¥8,625	\$102,547
Accumulated depreciation	6,953	4,804	60,242
Total net leased property	¥ 4,883	¥3,821	\$ 42,305

(b) Pro forma information regarding future minimum lease income as of September 30, 2007 and 2006 is as follows:

	Millions of yen		Thousands of U.S. dollars	
	2007	<b>2007</b> 2006	2007	
Due within one year	¥2,374	¥1,069	\$20,568	
Due after one year	6,160	3,223	53,374	
Total	¥8,535	¥4,292	\$73,942	

Future minimum lease payments under finance leases include the imputed interest expense portion.

(c) Total lease receipts and depreciation for the six-month periods ended September 30, 2007 and 2006 are as follows:

	Millions of yen		Thousands of U.S. dollars	
	2007	2006 2	2007	
Total lease payments to be received	¥1,575	¥1,097	\$13,645	
Depreciation expenses	1,186	848	10,275	

### (3) Operating leases (as a lessee)

Pro forma future lease payments under operating leases as of September 30, 2007 and 2006 are as follows:

	Millions o	Millions of yen	
	2007	2006	2007
Due within one year	¥ 8,159	¥ 5,417	\$ 70,687
Due after one year	39,844	16,193	345,186
Total	¥48,004	¥21,611	\$415,874

### (4) Operating leases (as a lessor)

Pro forma information regarding future minimum rentals under operating leases as of September 30, 2007 and 2006 is as follows:

	Millions of yen		Thousands of U.S. dollars	
	2007	2006	2007	
Due within one year	¥17,062	¥13,251	\$147,819	
Due after one year	22,939	24,628	198,729	
Total	¥40,001	¥37,880	\$346,547	

### **Notes to Consolidated Financial Statements**

### 6. Marketable securities

### (1) As of September 30, 2007

(a) Other securities with readily determinable fair value are as follows:

	Millions of yen		Thousands of U.S. dollars			
	Acquisition cost	Carrying amount	Difference	Acquisition cost	Carrying amount	Difference
Stocks	¥227,201	¥2,029,977	¥1,802,775	\$1,968,309	\$17,586,221	\$15,617,912
Bonds:						
Cther bonds	405	405	-	3,512	3,512	_
Total	¥227,607	¥2,030,382	¥1,802,775	\$1,971,821	\$17,589,733	\$15,617,912

(b) Significant contents and carrying amount of securities (excluding held-to-maturity bonds within securities with fair value) without readily determinable fair value are as follows:

	Carrying	Carrying amount	
	Millions of yen	Thousands of U.S. dollars	
Other securities:			
Domestic unlisted stocks excluding over-the-counter stocks	¥17,606	\$152,533	
Money management funds	40,135	347,706	
Negotiable certificates of deposit	24,000	207,918	

### (2) As of September 30, 2006

(a) Other securities with readily determinable fair value are as follows:

	Millions of yen	Millions of yen		
	Acquisition cost Carrying amount	Difference		
Stccks	¥220,327 ¥1,895,562	¥1,675,235		
Total	¥220,327 ¥1,895,562	¥1,675,235		

(b) Significant contents and carrying amount of securities (excluding held-to-maturity bonds within securities with fair value) without readily determinable fair value are as follows:

	Carrying amount
	Millions of yen
Other securities:	
Domestic unlisted stocks excluding over-the-counter stocks	¥18,458
Money management funds	25,021

### 7. Derivative instruments

Notes relating to derivative instruments are omitted, since Toyota Industries has not used derivative instruments for other than hedging.

# 8. Segment Information (1) Business segments

	Millions o	Millions of yen		
	For the six r ended Septe		For the six months ended September 30	
	2007	2006	2007	
Sales:				
Automobile				
Outside customer sales	¥458,962	¥431,024	\$3,976,111	
Intersegment transactions	11,843	9,972	102,604	
	470,806	440,997	4,078,715	
Materials Handling Equipment				
Outside customer sales	377,333	388,270	3,268,936	
Intersegment transactions	1,759	310	15,245	
	379,093	388,581	3,284,182	
Logistics	·			
Outside customer sales	57,962	39,898	502,144	
Intersegment transactions	3,899	3,435	33,778	
intersegment dansactions	61,861	43,333	535,922	
Textile Machinery	01,007	13,333	333,322	
Outside customer sales	30,788	27,495	266,727	
	30,788	27,433	5	
Intersegment transactions	30,788	27,497	266,731	
O.I.	30,788	27,497	200,731	
Others	20.714	26.306	366 005	
Outside customer sales	30,714	26,396	266,085	
Intersegment transactions	11,087	11,333	96,058	
	41,802	37,729	362,142	
Subtotal	984,351	938,139	8,527,692	
Elimination of intersegment transactions	(28,590)	(25,054)	(247,690)	
Total	¥955,760	¥913,085	\$8,280,002	
Operating costs and expenses:				
Automobile	¥451,949	¥427,234	\$3,915,351	
Materials Handling Equipment	357,155	365,782	3,094,134	
Logistics	59,880	42,781	518,757	
Textile Machinery	29,429	26,939	254,952	
Others	39,156	35,431	339,219	
Elimination of intersegment transactions	(28,770)	(25,135)	(249,244)	
Total	¥908,800	¥873,033	\$7,873,170	
Operating income:				
Automobile	¥ 18,857	¥ 13,762	\$ 163,363	
Materials Handling Equipment	21,937	22,799	190,048	
Logistics	1,981	552	17,164	
Textile Machinery	1,359	557	11,779	
Others	2,646	2,297	22,923	
Elimination of intersegment transactions	179	81	1,554	
Total	¥ 46,960	¥ 40,051	\$ 406,832	
Business segments are divided by the type and nature of the product.				
Main products and services of each segment are as follows:  Automobile Passenger vehicles, diesel and gasoline engines, car air-conditioning and passenger vehicles.				
Materials Handling Equipment		agement		

### **Notes to Consolidated Financial Statements**

### (2) Geographical segments

	Millions	of yen	Thousands of U.S. dollars	
	For the six months ended September 30		For the six months ended September 30	
	2007	2006	2007	
Sales:	<u></u>	•		
Japan				
Outside customer sales	¥ 634,339	¥579,171	\$5,495,449	
Intersegment transactions	66,240	58,800	573,855	
<u>-</u>	700,579	637,972	6,069,304	
North America				
Outside customer sales	139,198	154,771	1,205,909	
Intersegment transactions	972	952	8,428	
	140,170	155,724	1,214,337	
Europe				
Outside customer sales	151,838	157,743	1,315,413	
Intersegment transactions	3,310	3,436	28,679	
	155,148	161,179	1,344,092	
Others	,	,	.,,	
Outside customer sales	30,384	21,397	263,231	
Intersegment transactions	3,804	2,341	32,962	
	34,189	23,739	296,193	
Subtotal	1,030,088	978,615	8,923,926	
Elimination of intersegment transactions	(74,328)	(65,530)	(643,924)	
Total	¥ 955,760	¥913,085	\$8,280,002	
Operating costs and expenses:		<u> </u>		
Japan	¥660,925	¥607,832	\$5,725,766	
North America	136,883	151,459	1,185,860	
Europe	151,975	157,105	1,316,601	
Others	31,839	22,306	275,830	
Elimination of intersegment transactions	(72,823)	(65,670)	(630,887)	
Total	¥ 908,800	¥873,033	\$7,873,170	
Operating income:	<del> </del>	-		
apan	¥ 39,654	¥ 30,139	\$ 343,538	
North America	3,287	4,265	28,477	
Europe	3,173	4,073	27,491	
Others	2,350	1,433	20,362	
Elimination of intersegment transactions	(1,504)	140	(13,037)	
Total	¥ 46,960	¥ 40,051	\$ 406,832	
Geographical segments are divided into categories based on their geographical proximity.     Significant countries or areas belonging to each segment are as follows:		· · · · · ·		
Nor h America				

### **Directors, Corporate Auditors and Managing Officers**

(As of September 30, 2007)

### **Board of Directors**



Chairman Tadashi Ishikawa<sup>\*</sup>



President
Tetsuro Toyoda\*



Executive Vice President Norio Sato\*



Executive Vice President Yoshikatsu Mizuno\*



Executive Vice President Tatsuo Matsuura\*



Executive Vice President

Akira Imura\*

\* Representative Director

Senior Managing Directors

Shigetaka Yoshida Masafumi Kato Yasuharu Toyoda Yutaka Murodono Kazunori Yoshida Kosaku Yamada Toshiyuki Sekimori Kimpei Mitsuya Honorary Chairman

Yoshitoshi Toyoda

Director

**Tatsuro Toyoda** 

### **Corporate Auditors**

Standing Corporate Auditors

Shigetaka Mitomo Masanori Ito Corporate Auditors

Hiroshi Okuda Fumio Kawaguchi Katsuaki Watanabe

### **Managing Officers**

Hiroya Kono Kenji Takenaka Satoshi Kaseda Hiroshi Sakai Hirofumi Tsuji Yukio Yamakita Takaki Ogawa Kazue Sasaki Hirotaka Morishita Shinya Furukawa Hironori Ito Akira Onishi Per Zaunders Eishi Furuta Tadayoshi Baba Takashi Okubo

Norio Sasaki
Toshifumi Ogawa
Hayato Ikeda
Toshifumi Onishi
Kouhei Nozaki
Osamu Miura
Taku Yamamoto
Yukihisa Tsuchimoto

### **Corporate Data**

(As of September 30, 2007)

### Major Plants (Parent Company)

	Main Products	Start of Operations
Kariya Plant	Textile machinery, car air-conditioning compressors	1927
Obu Plant	Parts for car air-conditioning compressors	1944
Kyowa Plant	Electronic equipment, automotive press dies, production facilities, engine parts	1953
Nagakusa Plant	Automobiles	1967
Takahama Plant	Lift trucks, materials handling systems	1970
Hekinan Plant	Engines for automobiles and industrial equipment	1982
Higashichita Plant	Engines for automobiles, foundry parts, engine parts	2001
Higashiura Plant	Parts for car air-conditioning compressors	2002

### **Major Consolidated Subsidiaries**

	Company Name	Location of Head Office	% of Voting Rights	
Japan				
	Aichi Corporation	Saitama	51.1%	
	Wanbishi Archives Co., Ltd.	Tokyo	100.0%	
	TIBC Corporation	Aichi	60.0%	
	Mail & e Business Logistics Service Co., Ltd.	Mie	50.5%	
	Asahi Security Co., Ltd.	Tokyo	100.0%	
	TOYOTA L&F Tokyo Co., Ltd.	Tokyo	100.0%	
	Altex Co., Ltd.	Shizuoka	75.0%	
	Sun River Co., Ltd.	Osaka	100.0%	
	Izumi Machine Mfg. Co., Ltd.	Aichi	68.8%	
	TOYOTA L&F Keiji Co., Ltd.	Kyoto	75.0%	
	Tokyu Co., Ltd.	Aichi	63.3%	
	Advanced Logistics Solutions Co., Ltd.	Aichi	100.0%	
	Toyoda High System, Incorporated	Aichi	100.0%	
	Nishina Industrial Co., Ltd.	Nagano	82.0%	
	ALTRAN Corporation	Aichi	60.0%	
	KTL Co., Ltd.	Tokyo	50.5%	
	TF Logistics Co., Ltd.	Tokyo	51.0%	
	Handa Casting Company	Aichi	100.0%	
	Tokaiseiki Co., Ltd.	Shizuoka	92.1%	
	Taikoh Transportation Co., Ltd.	Aichi	51.4%	
	SKE Inc.	Aichi	100.0%	
	SKM Corporation	Aichí	100.0%	
	Unica Co., Ltd.	Aichi	100.0%	
	Iwama Loom Works, Ltd.	Aichi	100.0%	
	Nagao Kogyo Co., Ltd.	Aichi	100.0%	
	TOYOTA L&F Shizuoka Co., Ltd.	Shizuoka	100.0%	
	TOYOTA L&F Hyogo Co., Ltd.	Нуодо	100.0%	
	Hara Corporation	Gifu	100.0%	
	Sun Valley Inc.	Aichi	100.0%	
	Mizuho Industry Co., Ltd.	Aichi	100.0%	
	Sun Staff, Inc.	Aichi	100.0%	
	ALT Logistics Co., Ltd.	Aichi	60.0%	
	Shine's Inc.	Aichi	100.0%	
	Toyota Industries Well Support Corporation	Aichi	100.0%	
Europe				
Belgium	Toyota Material Handling Belgium SA/NV	Temse	100.0%	
	Toyota Material Handling Europe SA/NV	Brussels	100.0%	
Denmark	Toyota Material Handling Danmark A/S	Slangerup	100.0%	

· ·	Company Name	Location of Head Office	% of Voting Right:
France	Toyota Industrial Equipment, S.A.	Ancenis	80.0%
	BT France S.a.r.l	Courtry	100.0%
	Toyota Industrial Equipment Europe, S.A.R.L.	Ancenis, France/Brussels, Belgium	100.0%
Germany	TD Deutsche Klimakompressor GmbH	Straßgräbchen	65.0%
	Toyota Material Handling Deutschland GmbH	Langenhagen	100.0%
Italy	Toyota Carrelli Elevatori Italia S.r.l.	Bologna	100.0%
	CESAB Carrelli Elevatori S.p.A.	Bologna	100.0%
	BTCESAB S.C.aR.L	Bologna	100.0%
Netherlands	Toyota Material Handling Nederland B.V.	Ede	100.0%
Spain	BT España S.A.c	Barcelona	100.0%
Sweden	Toyota Industries Europe AB	Mjölby	100.0%
	Toyota Industries Sweden AB	Mjölby	100.0%
	Toyota Material Handling Sweden AB	Bromma	100.0%
•	BT Products AB	Mjölby	100.0%
	Toyota Industries Finance International AB	Mjölby	100.0%
	BT Europe AB	Mjölby	100.0%
Switzerland	Toyota Textile Machinery Europe AG	Zurich	100.0%
U.K.	BT Rolatruc Ltd	Slough	100.0%
	Toyota Industrial Equipment (UK) Limited	Castleford, West Yorkshire	100.0%
orth America			
U.S.A.	Michigan Automotive Compressor, Inc.	Parma, Michigan	60.0%
	The Raymond Corporation	Greene, New York	100.0%
	TD Automotive Compressor Georgia, LLC	Jefferson, Georgia	65.0%
	Toyota Industrial Equipment Mfg., Inc.	Columbus, Indiana	100.0%
	Toyota Industries North America, Inc.	Elk Grove, Illinois	100.0%
	Toyota Material Handling USA, Inc.	Irvine, California	100.0%
	Indiana Hydraulic Equipment Corp.	Franklin, Indiana	100.0%
	ACTIS Manufacturing Ltd., LLC	Grapevine, Texas	60.0%
	Toyoda Textile Machinery Inc.	Charlotte, North Carolina	100.0%
	Toyota Industries Personnel Service of America, Inc.	Elk Grove, Illinois	100.0%
outh America			
Brazil	Toyota Industries Mercosur Ltda.	São Paulo	100.0%
	Toyota Maquinas Texteis Brasil Ltda.	São Paulo	100.0%
sia and Oceania			
Australia	Toyota Material Handling Australia Pty Limited	Sydney	100.0%
China	Toyota Industry Automotive Parts (Kunshan) Co., Ltd.	Kunshan, Jiangsu	60.0%
	Toyota Industry (Kunshan) Co., Ltd.	Kunshan, Jiangsu	70.0%
	TD Automotive Compressor (Kunshan) Co., Ltd.	Kunshan, Jiangsu	59.8%
	Toyota Industries Trading & Logistics (China) Co., Ltd.	Shanghai	100.0%
	Toyota Material Handling (Shanghai) Co., Ltd.	Shanghai	70.0%
India	Kirloskar Toyoda Textile Machinery Private Limited	Bangalore, Karnataka	95.1%

### Major Affiliates Accounted for by the Equity Method

Company Name		Location of Head Office	% of Voting Rights	
Japan				
	ST Liquid Crystal Display Corp.	Aichi	50.0%	
	Fuji Logistics Co., Ltd.	Tokyo	26.8%	
	ST Mobile Display Corp.	Shiga	20.0%	
Europe				
Poland	Toyota Motor Industries Poland Sp.zo.o.	Jelcz-Laskowice	40.0%	

### **Investor Information**

(As of September 30, 2007)

**Corporate Head Office** 

TO/OTA INDUSTRIES CORPORATION 2-1, Toyoda-cho, Kariya-shi, Aichi-ken

448-8671, Japan

Telephone: +81-(0)566-22-2511 Facsimile: +81-(0)566-27-5650

**Date of Establishment** 

November 18, 1926

**Common Stock** 

No par value

Authorized: 1,100,000,000 shares Issued: 325,840,640 shares

Stock Exchange Listings

Tokyo, Osaka and Nagoya (Ticker Code: 6201)

**Number of Shareholders** 

20.556

**Independent Accountants** 

Price-waterhouseCoopers Aarata
JR Central Towers 33rd Floor, 1-1-4, Meieki, Nakamura-ku,
Nagoya-shi, Aichi-ken, 450-6033, Japan

### **Transfer Agent**

Mitsubishi UFJ Trust and Banking Corporation 1-4-5, Marunouchi, Chiyoda-ku, Tokyo-to 100-8212, Japan

Telephone: +81-(0)3-3212-1211

### Major Shareholders(Top 10)

	Thousands of shares
Toyota Motor Corporation	76,600
DENSO Corporation	29,647
Third Avenue Fund-Custodial Trust Company	15,737
Towa Real Estate Co., Ltd.	15,697
The Master Trust Bank of Japan, Ltd.	10,849
Toyota Tsusho Corporation	8,289
Nippon Life Insurance Company	6,735
Aisin Seiki Co., Ltd.	6,578
Mitsui Sumitomo Insurance Co., Ltd.	5,345
Japan Trusetee Services Bank, Ltd	5,165

### Common Stock Price Range (Tokyo Stock Exchange)

	FY2	2008	FY2	007	FY2	006	FY2	005	FY2	004
	High	Low								
1st quarter	¥5,820	¥5,300	¥5,360	¥3,980	¥3,250	¥2,780	¥2,700	¥2,235	¥1,988	¥1,686
2nd quarter	5,830	4,530	5,070	4,150	3,990	3,010	2,645	2,285	2,235	1,922
3rd cuarter	-	_	5,520	4,840	4,380	3,530	2,605	2,320	2,325	1,951
4th cuarter	_	_	6,160	5,310	4,850	3,840	3,180	2,465	2,530	2,190

### **Publications**

Our *Corporate Brochure* and *Social & Environmental Report* are available in both English and Japanese upon written request to the Public Affairs Department at our Corporate Head Office.

#### **Web Site**

Updated information is published regularly on our Web site. (www.toyota-industries.com)

#### **Further Information**

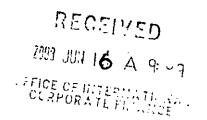
For further information, please write to the Investor Relations Office at our Corporate Head Office.



### TOYOTA INDUSTRIES CORPORATION

2-1, Toyoda-cho, Kariya-shi, Aichi-ken 448-8671, Japan Telephone: +81-(0)566-22-2511 Facsimile: +81-(0)566-27-5650 www.toyota-industries.com





### FINANCIAL SUMMARY

### FY2008 Semiannual

(April 1, 2007 through September 30, 2007)

### TOYOTA INDUSTRIES CORPORATION

English translation from the original Japanese-language document

### Cautionary Statement with Respect to Forward-Looking Statements

This report contains projections and other forward-looking statements that involve risks and uncertainties. The use of the words: "expect," "anticipate," "estimate," "forecast," "plan" and similar expressions is intended to identify such forward-looking statements. Projections and forward-looking statements are based on the current expectations and estimates of Toyota Industries Corporation and its Group companies regarding their plans, outlook, strategies and results for the future. All such projections and forward-looking statements are based on management's assumptions and beliefs derived from the information available to it at the time of producing this report and are not guarantees of future performance. Toyota Industries and its Group companies undertake no obligation to publicly update or revise any forward-looking statements, whether as a result of new information, future events or otherwise. Therefore, it is advised that you should not rely solely upon these projections and forward-looking statements in making your investment decisions. You should also be aware that certain risks and uncertainties could cause the actual results of Toyota Industries Corporation and its Group companies to differ materially from any projections or forward-looking statements discussed in this report. These risks and uncertainties include, but are not limited to, the following: 1) reliance on a small number of customers, 2) product development capabilities, 3) intellectual property rights, 4) product defects, 5) price competition, 6) reliance on suppliers of raw materials and components, 7) environmental regulations, 8) success or failure of strategic alliances with other companies, 9) exchange rate fluctuations, 10) share price fluctuations, 11) effects of disasters, power blackouts and other incidents, 12) latent risks associated with international activities and 13) retirement benefit liabilities.

### FY2008 Semiannual Consolidated Financial Results (April 1, 2007 - September 30, 2007)

### TOYOTA INDUSTRIES CORPORATION

Stock exchange listings: Tokyo, Nagoya and Osaka (Code number: 6201) (URL: http://www.toyota-industries.com/)

Representative person: Tetsuro Toyoda, President

Contact person: Toshifumi Ogawa, Managing Officer and General Manager of Accounting Department

(Tel. +81-(0)566-22-2511)

The expected date of dividends payment: November 26,2007

1. Financial highlights for FY2008 Semiannual (April 1, 2007 - September 30, 2007)

(Amounts less than one million yen are omitted)

(1) Consolidated financial results

(% : change from the same period of previous year)

	Net sales	Operating income	Ordinary income	Net income
	million yen %	million yen %	million yen %	million yen 🔏
FY2008 Semiannual	955,760 ( 4.7 )	46,960 · ( 17.3 )	63,260 ( 18.3 )	40,309 ( 33.2 )
FY2007 Semiannual	913,085 ( 30.6 )	40,051 ( 25.0 )	53,482 ( 28.6 )	30,268 ( 21.0 )
FY2007	1,878,398	89,954	108,484	59,468

	Net income	Net income
	per share—basic	per share diluted
	Yen	Yen
FY2008 Semiannual	129.07	128.97
FY2007 Semiannual	96.30	96.21
FY2007	189.88	189.66

Notes: Equity in net income of affiliates: FY2008 semiannual: 1,252 million yen, FY2007 semiannual: 461 million yer

Notes: Equity in net income of affiliates: FY2007 annual: 317 million yen

### (2) Consolidated financial position

	Total assets	Total net assts	Equity ratio	Equity per share
	Million yen	Million yen	%	Yen
FY2008 Semiannual	3,556,826	1,777,545	48.3	5,496.01
FY2007 Semiannual	3,242,357	1,624,752	48.4	5,032.84
FY2007	3,585,857	1,810,483	48.8	5,612.11

Notes: Equity capital: FY2008 semiannual: 1,717,716 million yen, FY2007 semiannual: 1,570,376 million yen

FY2007 annual: 1,751,401 million yen

### (3) Consolidated cash flows

	Cash flows from	Cash flows from	. Cash flows from	Cash and cash equivalents
	operating activities	investing activities	financing activities	at the end of period
	Million yen	Million yen	Million yen	Million yen
FY2008 Semiannual	86,895	△ 103,309	42,449	134,870
FY2007 Semiannual	84,897	△ 97,411	△ 18,435	82,689
FY2007	177,467	△ 164,446	△ 19,749	108,569

#### 2. Cash dividends

	Annual cash dividends per share		
	Interim	Year-end	
	Yen	Yen	Yen
FY2007	22	28	50
FY2008	28	•	
FY2008 (Forecast)	•	28	56

3. Forecasts of consolidated financial results for FY2008 (April 1, 2007 - March 31, 2008)

(% : change from the same period of previous year)

	Net sales	Operating income	Ordinary income	Net income	Net income per share – basic
	million yen %	million yen 🕺	million yen %	million yen 🕺	Yen
FY2008	2,000,000 ( 6.5 )	95,000 ( 5.6 )	120,000 ( 10.6 )	70,000 ( 17.7 )	223.97

#### 4.Others

- (1) Changes in significant subsidiaries: None
- (2) Changes in standards, procedures and presentations regarding presentation of consolidated financial statements
  - 1 Changes arising from revision of accounting policies: None
  - ② Changes other than ①: Yes

Please see page 13 for details on changes in accounting policies in "Basis of Presenting Consolidated Financial Statements".

- (3) Issued and outstanding capital stock
  - 1) Number of shares outstanding at end of each period:

=Y2008 semiannual - 325,840,640 shares, FY2007 semiannual - 325,840,640 shares, FY2007 annual - 325,840,640 shares

2) Number of treasury stock outstanding at end of each period:

FY2008 semiannual — 13,301,621 shares, FY2007 semiannual — 13,815,004 shares, FY2007 annual — 13,765,165 shares

③Average number of shares outstanding for each period:

FY2008 semiannual — 312,307,051 shares, FY2007 semiannual — 314,316,718 shares, FY2007 annual — 313,191,120 shares

### (Reference) FY2008 Semiannual Non-consolidated Financial Results

1. Non-consolidated financial highlights for FY2008 Semiannual (April 1, 2007 - September 30, 2007)

(1) Non-consolidated financial results

(% : change from the same period of previous year)

	Net sales	Operating income	Ordinary income	Net income
	million yen %	million yen 🔏	million yen %	million yen %
FY2003 Semiannual	574,924 ( 6.5 )	24,655 ( 46.3 )	40,925 ( 39.7 )	32,008 ( 56.0 )
FY2007 Semiannual	540,061 ( 24.2 )	16,857 (△1.8)	29,301 ( 16.3 )	20,519 ( 16.6 )
FY2007	1,135,668	39,294	58,013	40,242

	Net income
	per share—basic
	Yen
FY2003 Semiannual	102.49
FY20(7 Semiannual	65.28
IFY2007	128.49

(2) Non-consolidated financial position

	Total assets	Total net assts	Equity ratio	Equity per share
	Million yen	Million yen	%	Yen
FY2008 Semiannual	2,978,944	1,587,178	53.3	5,077.05
FY20()7 Semiannual	2,750,759	1,472,247	53.5	4,718.19
FY2007	3,048,062	1,637,020	53.7	5,244.94

Notes: Equity capital: FY2008 semiannual: 1,586,776 million yen, FY2007 semiannual: 1,472,196 million yen

FY2007 annual: 1,636,817 million yen

2. Fore casts of non-consolidated financial results for FY2008 (April 1, 2007 - March 31, 2008)

(% : change from the same period of previous year)

	Net sales	Operating income	Ordinary income	Net income
FY2008	million yen % 1,200,000 ( 5.7 )	million yen % 46,000 ( 17.1 )	million yen % 70,000 (20.7)	m⊞ion yen % 51,000 (26.7)

	Net income
	per share—basic
	Yen
FY2008	163.18

### Business Results and Financial Position

### 1. Business Results and Financial Position

During the first half of fiscal 2008 (the six months ended September 30, 2007), the Japanese economy continued on a steady path to recovery as private-sector capital investment continued to increase amid solid corporate earnings. Consumer spending picked up momentum as well on the back of improved employment conditions. Overseas, despite signs of deceleration in the U.S. economy, the overall economic outlook remained positive, with the European economy remaining solidly on track and the economies in China and India sustaining a high level of growth.

In this operating environment, Toyota Industries posted total consolidated net sales of 955.7 billion yen, an increase of 42.7 billion yen, or 5%, compared with the first half of fiscal 2007 (the six months ended September 30, 2006). The following is a review of operations for the major business segments.

Net sales of the Automobile Segment totaled 458.9 billion yen, an increase of 27.9 billion yen, or 6%, over the first half of fiscal 2007.

Within this segment, net sales of the Vehicle Business totaled 228.2 billion yen, an increase of 5.9 billion yen, or 3%, over the first half of fiscal 2007. This was attributable to an increase in sales of the RAV4 and a contribution made by the Mark X ZiO, for which production commenced in September 2007, offsetting a decrease in sales of the Vitz (Yaris overseas) in Japan.

Net sales of the Engine Business totaled 85.0 billion yen, an increase of 4.9 billion yen, or 6%, over the first half of fiscal 2007. This increase was due largely to an increase in sales of KD diesel engines for Toyota Motor Corporation's (TMC) Innovative International Multi-Purpose Vehicle (IMV) Project.

Net sales of the Car Air-Conditioning Compressor Business totaled 128.7 billion yen, an increase of 15.6 billion yen, or 14%, over the first half of fiscal 2007. A slight decrease in sales in Japan was offset by an increase in sales overseas.

Net sales of the Materials Handling Equipment Segment totaled 377.3 billion yen, a decrease of 10.9 billion yen, or 3%, from the first half of fiscal 2007. Excluding the effects of changes in certain subsidiaries' fiscal year-end during the first half of fiscal 2007, however, net sales increased by 51.7 billion yen, or 16%. With regards to lift trucks, both the TOYOTA and BT brands posted increases in total unit sales backed by the robust European market. We also strove to enhance our sales network. Meanwhile, sales of aerial work platforms were strong, bolstered by replacement demand from the electricity and telecommunications industries.

Net sales of the Logistics Segment totaled 57.9 billion yen, an increase of 18.1 billion yen, or 45%, over the first half of fiscal 2007. In May 2007, we raised our equity stake in Wanbishi Archives Co., Ltd., which provides services of total information management, to 100%, making it a wholly owned subsidiary.

Net sales of the Textile Machinery Segment totaled 30.7 billion yen, an increase of 3.3 billion yen, or 12%, from the first half of fiscal 2007. This increase was attributable mainly to continued strong sales of weaving machinery to China.

During the first half of fiscal 2008, ordinary income amounted to 63.2 billion yen, an increase of 9.8 billion yen, or 18%, over the first half of fiscal 2007. Despite the effects of a rise in raw materials costs, as well as increases in depreciation and personnel expenses, this increase was largely achieved due to an increase in net sales worldwide, cost-reduction efforts throughout the Group, favorable effects of exchange rate fluctuations and an increase in dividends income. Net income amounted to 40.3 billion yen, an increase of 10.1 billion yen, or 33%, over the first half of fiscal 2007.

Total assets stood at 3,556.8 billion yen, a decrease of 29.0 billion yen from fiscal 2007, due primarily to a negative effect of fair value of investment securities. Net assets amounted to 1,777.5 billion yen, a decrease of 32.9 billion yen from fiscal 2007.

Cash flows from operating activities increased by 86.8 billion yen during the first half of fiscal 2003, due mainly to income before income taxes in the amount of 69.1 billion yen. Net cash provided by operating activities thus increased by 2.0 billion yen from 84.8 billion yen in the first half of fiscal 2007. Cash flows from investing activities resulted in a decrease in cash of 103.3 billion yen during the first half of fiscal 2008, attributable primarily to payments for purchases of property, plant and equipment totaling 73.6 billion yen. Net cash used in investing activities increased by 5.9 billion yen from 97.4 billion yen in the first half of fiscal 2007. Cash flows from financing activities resulted in an increase in cash of 42.4 billion yen during the first half of fiscal 2008, due mainly to an increase in proceeds from long-term loans in the amount of 40.7 billion yen. Net cash provided by financing activities totaled 60.8 billion yen compared with net cash used in financing activities of 18.4 billion yen in the first half of fiscal 2007. After translation adjustments, cash and cash equivalents as of September 30, 2007 stood at 134.8 billion yen, an increase of 52.2 billion yen, or 63%, over the first half of fiscal 2007.

### 2. Distribution of Profits

Toyota Industries Corporation will distribute an interim cash dividend of 28 yen per common share, an increase of 6 yen per common share over the first half of fiscal 2007.

### 3. Forecast for the Fiscal Year Ending March 31, 2008

Toyota Industries expects the global economy to continue expanding. Uncertainties persist, however, regarding fluctuations in oil prices and the direction of the global economy, including the U.S. economy.

We are determined to heighten the comprehensive capabilities of the Toyota Industries Group through the development of appealing new products matched to customer needs with an unwavering emphasis on quality, as well as the enhancement of sales, service and cost-reduction activities.

For fiscal 2008, ending March 31, 2008, Toyota Industries forecasts consolidated net sales of 2,000.0 billion yen, operating income of 95.0 billion yen, ordinary income of 120.0 billion yen and net income of 70.0 billion yen. We have made upward revisions to previous forecasts in consideration of business results during the first half of fiscal 2008 as well as increases in unit sales and a review of the projected exchange rate.

Our projections are based on an exchange rate of ¥115.0 = US\$1 and ¥159.0 = 1 euro.

### Overview of Associated Companies

"Business Organization (Business Information)" and "Overview of Associated Companies" are omitted since there are no significant changes from the latest financial statements (submitted on June 21, 2007).

## Management Policy

#### 1. Basic Management Policy

The basic management policies of Toyota Industries Corporation and its Group companies ("Toyota Industries") are upheld as its basic corporate philosophy. We believe putting the following stated beliefs into viable sincere actions by all employees will lead to greater corporate value.

- (1) Toyota Industries is determined to comply with the letter and the spirit of the law, in Japan and overseas, and to be fair and transparent in all its dealings.
- (2) Toyota Industries is respectful of the people, culture and traditions of each country and region in which it operates. It also works to promote economic growth and prosperity in those countries and regions.
- (3) Toyota Industries believes that economic growth and conservation of the natural environment are compatible. It strives to offer products and services that are clean, safe and of high quality.
- (4) Toyota Industries conducts intensive product research and forward-looking development activities to create new value for its customers.
- (5) Toyota Industries nurtures the inventiveness and other abilities of its employees. It seeks to create a climate of cooperation, so that both employees and the Company can realize their full potential.

#### 2. Basic Policy on the Distribution of Profits

Toyota Industries regards the benefits of shareholders as one of its most important management policies. Based on this stance, we will strive to strengthen Toyota Industries' corporate constitution, promote proactive business development and raise its corporate value.

Toyota Industries' dividend policy is to meet the expectations of shareholders while giving full consideration to business performance, capital demand, dividend payout ratio on a consolidated basis and other factors.

Toyota Industries will use retained earnings to improve the competitiveness of its products, augment production capacity in Japan and overseas, as well as expand into new fields of business and strengthen its corporate constitution in securing future profits for its shareholders. It will also use retained earnings to repurchase treasury stock.

### 3. Medium- to Long-Term Management Strategies

Flooted in its basic philosophy, Toyota Industries "strives to offer products and services that are clean, safe and of high quality." We are fully committed to continuing to improve corporate value.

Product quality continues to be a constant priority for the medium to long term. We also remain committed to giving considerations to the environment and safety as well as increasing our competitive strengths. Promoting technological advancements and strengthening our value chain will enable us to develop and offer leading-edge products that anticipate customer needs. Along with augmenting global consolidated management and building a business structure that can take advantage of the collective strength of Toyota Industries, we will work to enhance team strength and spirit, and nurture personnel of international caliber who will lead the Toyota Industries Group to the next level of growth.

Specifically, the Vehicle and Engine businesses will expand their respective scopes of business by contributing to the global strategy of Toyota Motor Corporation ("TMC"). We will also work to expand the scope of business by strengthening the development capability of power electronics components to be fitted in TMC's hybrid vehicles. The Materials Handling Equipment and Car Air-Conditioning Compressor businesses will strive to solidify the leading global position while aiming for higher market share and better performance through global business expansion. The Textile Machinery Business will aim for stable business management by maintaining the top share in the global air-jet loom market. The Logistics Business will concentrate on high value-added businesses and strengthen its business foundation.

Through successful implementation of these measures, Toyota Industries aims for the undisputed No. 1 position and increased corporate value. Through sincere considerations for the environment and local communities, we also seek socially harmonious growth.

The new Medium-Term Management Vision, which started from fiscal 2007 (ending March 31, 2007), targets consolidated net sales of more than 2 trillion yen and ordinary income of 140.0 billion yen in fiscal 2011 (ending March 31, 2011).

## Consolidated Balance Sheets

	FY2007 (As of March 31, 2007)	FY2008 Semiannual (As of September 30, 2007)	Increase (Decrease)	FY2007 Semiannual (As of September 30, 2006)
<u>Assets</u>				
Current assets	568,001	600,531	32,530	508,170
Cash and deposits	110,516	127,024	16,508	86,787
Trade notes and accounts receivable	234,611	230,795	(3,816)	208,136
Marketable securities	30,065	40,145	10,080	25,021
Inventories	120,737	129,103	. 8,366	117,597
Deferred tax assets	17,924	16,234	(1,690)	18,667
Other current assets	56,930	60,133	3,203	54,502
Less — allowance for doubtful accounts	(2,784)	(2,904)	(120)	(2,542
Fixed assets	3,017,856	2,956,294	(61,562)	2,734,187
Property, plant and equipment	605,922	629,694	23,772	581,758
Buildings and structures	171,897	186,782	14,885	168,709
Machinery, equipment and vehicles	269,769	274,659	4,890	257,969
Tools, furniture and fixtures	26,081	29,496	3,415	23,191
Land	99,117	101,771	2,654	96,005
Construction in progress	39,056	36,983	(2,073)	35,882
intangible assets	112,816	160,756	47,940	113,151
Goodwill	101,102	149,256	48,154	101,024
Software	11,714	11,500	(214)	12,126
Investments and other assets	2,299,117	2,165,843	(133,274)	2,039,277
Investments in securities	2,226,575	2,081,174	(145,401)	1,969,324
Long-term loans	8,460	8,589	1 2 9	8,210
Long-term prepaid expenses	11,603	15,315	3,712	10,969
Deferred tax assets	7,435	7,746	311	7,623
Other investments and other assets	45,274	53,184	7,910	43,377
Less — allowance for doubtful accounts	(232)	(166)	66	(229
Total assets	3,585,857	3,556,826	(29,031)	3,242,357
lotes: 1. Accumulated depreciation of prope and equipment	erty, plant 651,653	693,312	41,659	620,382
2. Liabilities for guarantees	5 , 1 2 8	6,445	1,317	5,32
<ol> <li>Allowance for retirement and seve benefits for directors and corporate (included in allowance for retirement</li> </ol>	auditors 4,717	4,875	1 5 8	4,254

(Million yen)

		<del></del>		(iviliaon year)
	FY2007 (As of March 31, 2007)	FY2008 Semiannual (As of September 30, 2007)	increase (Decrease)	FY2007 Semiannual (As of September 30, 2006)
Liabilities				
Current liabilities	558,405	582,557	24,152	466,938
Trade notes and accounts payable	205,168	198,984	(6,184)	189,836
Short-term bank loans	37,103	52,226	15,123	53,662
Commercial paper	33,760	34,573	813	32,400
Current portion of bonds	60,000	80,000	20,000	-
Other payables	37,808	28,710	(9,098)	26,537
Accrued expenses	77,698	80,002	2,304	75,504
Accrued income taxes	25,854	23,436	(2,418)	17,520
Deposits received from employees	22,020	22,697	677	21,574
Deferred tax liabilities	3,162	3,077	(85)	3,749
Other current liabilities	55,829	58,848	3,019	46,153
Long-term liabilities	1,216,969	1,196,722	(20,247)	1,150,667
Bonds	250,761	231,422	(19,339)	284,567
Long-term debt	141,567	188,238	46,671	142,471
Deferred tax liabilities	751,764	701,370	(50,394)	654,420
Allowance for retirement benefits	45,482	46,932	1,450	44,708
Other long-term liabilities	27,393	28,758	1,365	24,498
Total liabilities	1,775,374	1,779,280	3,906	1,617,605
Net assets				<u>.</u>
Shareholders' equity	540,696	573,503	32,807	518,340
Common stock	80,462	80,462	-	80,462
Capital surplus	105,055	104,987	(68)	105,116
Retained earnings	402,431	433,730	31,299	380,167
Treas ry stock at cost	(47,253)	(45,677)	1,576	(47,405)
Valuation and translation adjustments	1,210,704	1,144,212	(66,492)	1,052,035
Net unrealized gains or losses on other securities	1,157,793	1,082,846	(74,947)	Ì
Deferred gains or losses on Hedges	(0)		(9)	
Foreign currency transliation adjustments	52,912	61,375	8,463	45,852
Subscription rights to shares	202	402	200	5 0
Minority interest in consolidated subsidiaries	58,878	59,427	549	54,325
Total net assets	1,810,483	1,777,545	(32,938)	1,624,752
Total liabilities and net assets	3,585,857	3,556,826	(29,031)	3,242,357

## Consolidated Statements of Income

				(Million yen)
	FY2007 Semiannual	FY2008 Semiannual	Increase	FY2007
	April 1,2006 - September 30,2006	( April 1,2007 - ) September 30,2007 )	(Decrease)	( April 1,2006 - March 31,2007 )
Net sales	913,085	955,760	42,675	1,878,398
Cost of sales	770,487	800,912	30,425	1,586,781
Gross profit	142,597	154,848	12,251	291,616
Selling, general and administrative expenses	102,546	1,07,887	5,341	201,662
Operating Income	40,051	46,960	6,909	89,954
Non-operating income	28,968	31,394	2,426	50,882
Interest income	8,539	7,351	(1,188)	13,760
Dividends income	14,353	18,252	3,899	27,547
Other non-operating income	6,074	5,790	(284)	9,575
Non-operating expenses	15,537	15,094	(443)	32,352
Interest expenses	9,942	9,772	(170)	17,855
Other non-operating expenses	5,595	5,321	(274)	14,497
Ordinary income	53,482	63,260	9,778	108,484
Extraordinary gains	-	5,863	5,863	4,305
Proceeds from sales of investment securities		5,863	5,863	4,305
Extraordinary losses	-	-	-	4,390
Losses of discontinuing production of designated electronics parts		-	-	4,390
Income before income taxes	53,482	69,124	15,642	108,399
Income taxes-current	20,661	24,112	3,451	43,750
Income taxes-deferred	(331)	8 4 2	1,173	(2,209)
Minority interest in consolidated subsidiaries	2,883	3,859	976	7,390
Net income	30,268	40,309	10,041	59,468

## Consolidated Statement of Changes in Total net assets

FY2007 Semiann al (April 1, 2006 - September 30, 2006)

(Million yen)

	Shareholders' equity					Valu	Valuation and translation adjustments					
	Common stock	Capital surplus	Retained earnings	Treasury stock at cost	Total shareholders' equity	Net unrealized gains or losses on other securities	Deferred gains or losses on Hedges	Foreign currency translation adjustments	Total valuation and translation adjustments	Subscription rights to shares	Minority interest in consolidated subsidiaries	Total net assets
Balance at March 31,2006	80,462	105,665	358,385	(14,363)	530,150	1,047,190	-	33,886	1,081,077		49,270	1,660,498
Change during interim accounting period			·			ļ,						
Surplus divider d			(6,386)	_	(6,386)	_						(6,386)
Bonuses to districtors and corporate auditors			(427)		(427)							(427)
Decrease due to increase in affiliates accounted for under the equity method			(1,673)		(1,673)						ļ 	(1,673)
Net income for the period			30,268	<u> </u>	30,268							30,268
Repurchase of treasury stock				(35,473)	(35,473)							(35,473)
Exercise of stack options		(549)		2,432	1,882				. <u>.</u>			1,882
Change to iter is other than shareholders' equity during interim accounting period						(40,860)	(147)	11,965	(29,042)	50	5,054	(23,936)
Total change during interim accounting period	-	(549)	21,781	(33,041)	(11,809)	(40,860)	(147)	11,965	(29,042)	50	5,054	(35,746)
Balance at September 30,2006	80,462	105,116	380,167	(47,405)	518,340	1,006,330	(147)	45,852	1,052,035	50	54,325	1,624,752

FY2008 Semian rual (April 1, 2007 - September 30, 2007)

(Million yen)

Y2008 Semian rual (April 1, 2007 - September	30, 2007)	_									,	/INIMOLI ACI
	Shareholders' equity					Valu	ation and trans	lation adjustm	ents		i I	
	Common stock	Capital surplus	Retained earnings	Treasury stock at cost	Total shareholders' equity	Net unrealized gains or losses on other securities	Deferred gains of losses on Hedges	Foreign currency translation adjustments	Total valuation and translation adjustments	Subscription rights to shares	Minority interest in cornelidated subsidiaries	Total net assets
Balance at March 31,2007	80,462	105,055	402,431	(47,253)	540,696	1,157,793	(0)	52,912	1,210,704	202	58,878	1,810,481
Change during in erim accounting period												
Surplus dividund			(8,738)		(8,738)							(8,73
Decrease due to increase in consolidated subsidiaries			(1,316)		(1,316)					<u> </u>		(1,31
Decrease due to decrease in consolidated subsidiaries			(77)		(77)							(7
Increase due to decrease in affiliates accounted for under the equity method			1,121		1,121			,	 			1,12
Net income fix the period			40,309		40,309		<u> </u>					40,30
Repurchase of treasury stock				(41)	(41)					<u></u>		(4
Exercise of stock options		(67)		1,617	1,550							1,55
Change to its:ms other than shareholders' equity during interin accounting period						(74,946)	(8)	8,462	(66,492)	199	548	(65,74
Total change durir p interim accounting period		(67)	31,298	1,575	32,807	(74,946)	(8)	8,462	(66,492)	199	548	(32,93
Balance at Septrimber 30,2007	80,462	104,987	433,730	(45,677)	573,503	1,082,846	(9)	61,375	1,144,212	402	59,427	1,777,54

## Consolidated Statement of Changes in Total net assets

FY2007 (April 1, 2006 - March 31, 2007)						\2_L	uation and trans				<u> </u>	(Million ye
	Shareholders' equity					Val	ISTOTI BIILI BATE	SIGNOTI GUJUSUTI	EUI2	4	ĺ	
	Common stock	Capital surplus	Retained earnings	Treasury stock at cost	Total shareholders' equity	Net unrealized gains or losses on other securities	Deferred gains or losses on Hedges	Foreign currency translation adjustments	Total valuation and translation adjustments	Subscription rights to shares	Minority interest in coreolidated subsidiaries	Total net assets
Balance at March 31,2006	80,462	105,665	358,385	(14,363)	530,150	1,047,190		33,886	1,081,077		49,270	1,660,498
Change during accounting period												
Surplus dividend			(13,250)		(13,250)							(13,250
Bonuses to directors and corporate auditors			(427)		(427)			i				(427
Decrease due to increase in affiliates accounted for under the equity method		-	(1,673)	_	(1,673)							{1,673
Decrease due to decrease in consolidated subsidiaries			(71)		(71)							(71
Net income for the period			59,468		59,468							59,468
Repurchase of treasury stock				(35,524)	(35,524)							(35,524
Exercise of stock options		(610)		2,634	2,024							2,024
Change to items other than shareholders' equity during accounting period						110,602	(0)	19,026	129,627	202	9,607	139,438
Total change during accounting period	-	(610)	44,045	(32,889)	10,546	110,602	(0)	19,026	129,627	202	9,607	149,984
Balance at March 31,2007	80,462	105,055	402,431	(47,253)	540,696	1,157,793	(D)	52,912	1,210,704	202	58,878	1,810,483

## Consolidated Statements of Cash Flows

	FY2007	FY2008	Increase	(Million yen) FY2007
	( April 1, 2006 - September 30, 2006 )	(April 1, 2007 - (September 30, 2007)	(Decrease)	( April 1, 2006 - March 31, 2007 )
Cash flows from operating activities	8 4 , 8 9 7	86,895	1,998	177,467
Income before income taxes and minority interests	53,482	69,124	15,642	108,399
Depreciation and amortization	51,412	57,500	6,088	106,060
Increase (decrease) in allowance for doubtful	(295)	(101)	194	(250
Interest and dividends income	(22,893)	(25,604)	(2,711)	(41,307
Interest expenses	9,942	9,772	(170)	17,855
Equity in earnings of affiliates	(461)	(1,252)	(791)	(317
(Increase) decrease in receivables	(2,764)	10,820	13,584	(25,836
Increase) decrease in inventories	(9,633)	(5,772)	3,861	(9,221
ncrease (decrease) in payables	3,398	(10,635)	(14,033)	15,022
Others, net	7,409	(4,936)	(12,345)	17,238
Subtotal	89,595	98,913	9,318	187,642
nterest and dividends received	22,873	25,564	2,691	41,294
nterest paid	(9,869)	(9,533)	3 3 6	(17,777
ncome taxes paid	(17,701)	(28,048)	(10,347)	(33,692
Cash flows from investing activities	(97,411)	(103,309)	(5,898)	(164,446
Payments for purchases of property, plant and equipment	(87,721)	(73,640)	14,081	(155,550
Proce∋ds from sales of property, plant and equipment	4,048	8,641	4,593	7,624
Payments for purchases of investment securities	(9,254)	(1,308)	7,946	(17,604
Proceeds from sales of investment securities	2,713	6,566	3,853	8,419
Payments for acquisition of subsidiaries' stock resulting in change in scope of consolidation	(1,939)	(36,929)	(34,990)	(1,939
Proceeds from sales of subsidiaries' stock resulting in change in scope of consolidation	-	424	4 2 4	
Payrr ents for loans made	(1,989)	(1,205)	784	(3,172
Proceeds from collections of loans	643	945	302	4,490
Others, net	(3,912)	(6,804)	(2,892)	(6,714
Cash flows from financing activities	(18,435)	42,449	(60,884)	(19,749
increase (decrease) in short-term loans	9,399	9,537	138	(12,434
Increase (decrease) in commercial paper	_	(876)	(876)	
Proceeds from long-term loans	38,337	40,703	2,366	40,00
Repayments of long-term loans	(12,631)	(844)	11,787	(14,02)
Proceeds from issuances of bonds		- 1	•	25,10
Repayments of bands	(15,948)	(629)	15,319	(15,98)
Payments for purchase of treasury stocks	(35,473)	(41)	35,432	(35,52
Cash dividends paid	(6,386)	(8,738)	(2,352)	1 '
Cash dividends paid for minority shareholders	(767)		(369)	1 '
Others, net	5,036	4,475	(561)	7,38
Translation adjustments of cash and cash equivalents	1,042	2 6 5	(777)	2,70
Net Increase (decrease) in cash and cash equivalents	(29,906)	26,301	56,207	(4,02
Cash and cash equivalents at baginning of period	112,596	108,569	(4,027)	112,59
Cash and cash equivalents at end of period	82,689	134,870	52,181	108,56

Note: Breakdown of cash and cash equivalents by account	nts on the consolidated balance s	heets:		
Cash and deposits  Marketable securities	57,668	94,735	37,067	78,503
	25,021	40,135	15,114	30,065

## Basis of Presenting Consolidated Financial Statements

#### 1. Fiscal years of consolidated subsidiaries

Some consolidated subsidiaries have a closing date other than September 30. The details are given below.

June 30

Aichi Corporation Group (2 companies), Toyota Industry (Kunshan) Co., Ltd.,

Toyota Material Handling (Shanghai) Co., Ltd., Toyota Industry Automotive Parts (Kunshan) Co., Ltd., TD Automotive Compressor Kunshan, Co., Ltd., Toyota Industries Trading & Logistics (China) Co., Ltd.

#### 2. Changes in Accounting Policies

(Changes in Accounting Methods)

Change in depreciation method for property, plant and equipment

During the first half of fiscal 2008, Toyota Industries changed the depreciation method for property, plant and equipment in accordance with the revised Corporate Tax Law of Japan.

Items other than the above are omitted since there are no significant changes from the latest semiannual financial statements (submitted on December 22, 2006).

#### (Omission of disclosures)

Information on lease transactions, derivative transactions and stock options is omitted since the need to disclose such information is not deemed significant.

## Segment Information

## 1.Business segment information

)FY2007 Semiannual (April 1,	2006 - Septe	mber 30, 200	)6)					(Million yen)
	Automobile	Materials handling equipment	Logistics	Textile machinery	Others	Total	Eliminations	Consolidated
Net sales								
(1) Outside customer sales	431,024	388,270	39,898	27,495	26,396	913,085	-	913,085
(2) Intersegment transactions	9,972	310	3,435	2	11,333	25,054	(25,054)	-
Total	440,997	388,581	43,333	27,497	37,729	938,139	(25,054)	913,085
Operating expenses	427,234	365,782	42,781	26,939	35,431	898,169	(25,135)	873,033
Operating income	13,762	22,799	552	557	2,297	39,970	81	40,051

)FY20 )8 Semiannual (April 1,	2007 - Septe	mber 30, 200	17)					(Million yen)
	Automobile	Materials handling equipment	Logistics	Textile machinery	Others	Total	Eliminations	Consolidated
Net sales		:						
(1) Outside customer sales	458,962	377,333	57,962	30,788	30,714	955,760	-	955,760
(2) Intersegment transactions	11,843	1,759	3,899	0	11,087	28,590	(28,590)	-
Total	470,806	379,093	61,861	30,788	41,802	984,351	(28,590)	955,760
Operating expenses	451,949	357,155	59,880	29,429	39,156	937,570	(28,770)	908,800
Operating income	18,857	21,937	1,981	1,359	2,646	46,781	179	46,960

Notes 1. Business segments are divided by the type and nature of the product.

2. Main products of each segment:

Automobile .......Passenger vehicles, diesel and gasoline engines, car air-conditioning compressors, foundry,

electronics parts

Materials handling equipment ...Counterbalanced lift trucks, warehouse equipment, automated storage and retrieval systems,

aerial work platforms

Logistics ......Transportation services, collection and delivery of cash and management of sales proceeds,

total information management

Textile machinery ......Air-jet looms, water-jet looms, ring spinning frames

Others ...... Semiconductor package substrates

FY2007 (April 1, 2006 - Marc	h 31, 2007)							(Million yen)
	Automobile	Materials handling equipment	Logistics	Textile machinery	Others	Total	Eliminations	Consolidated
Net sales								
(1) Cutside customer sales	904,893	767,237	89,470	58,403	58,392	1,878,398	-	1,878,398
(2) Ir <sub>i</sub> tersegment transactions	21,134	805	7,275	5	21,855	51,077	(51,077)	-
Total	926,028	768,042	96,746	58,409	80,248	1,929,475	(51,077)	1,878,398
Operating expenses	892,435	720,840	94,965	57,327	73,920	1,839,490	(51,046)	1,788,443
Operating income	33,592	47,201	1,780	1,081	6,328	89,984	(30)	89,954

## 2.Geographical segment information

)FY2007 Semiannual (April 1, 200	06 - September 30	), 2006)	_				(Million yen)
	Japan	North America	Europe	Others	Total	Eliminations	Consolidated
Net sales							
(1) Outside customer sales	. 579,171	154,771	157,743	21,397	913,085	-	913,085
(2) Intersegment transactions	58,800	952	3,436	2,341	65,530	(65,530)	-
Total	637,972	155,724	161,179	23,739	978,615	(65,530)	913,085
Operating expenses	607,832	151,459	157,105	22,306	938,704	(65,670)	873,033
Operating income	30,139	4,265	4,073	1,433	39,911	140	40,051

(2) FY2008 Semiannual (April 1, 2007	7 - September 3	0, 2007)					(Million yen)
	Japan	North America	Europe	Others	Total	Eliminations	Consolidated
Net sales						İ	
(1) Outside customer sales	634,339	139,198	151,838	30,384	955,760	-	955,760
(2) Intersegment transactions	66,240	972	3,310	3,804	74,328	(74,328)	-
Total	700,579	140,170	155,148	34,189	1,030,088	(74,328)	955,760
Operating expenses	600,925	136,883	151,975	31,839	981,623	(72,823)	908,800
Operating income	39,654	3,287	3,173	2,350	48,465	(1,504)	46,960

) FY2007 (April 1, 2006 - March 3	31, 2007)						(Million yen)
	Japan	North America	Europe	Others	Total	Eliminations	Consolidated
Net sales							
(1) Outside customer sales	1,232,131	287,316	312,051	46,897	1,878,398	-	1,878,398
(2) Intersegment transactions	121,338	2,712	7,152	5,573	136,776	(136,776)	-
Total	1,353,470	290,029	319,204	52,471	2,015,175	(136,776)	1,878,398
Operating expenses	1,284,500	284,095	307,912	49,364	1,925,872	(137,428)	1,788,443
Operating income	68,970	5,934	11,292	3,106	89,302	651	89,954

## 3.Ove seas sales

FY2007 Semiannual (April 1, 2006 - September 3	30, 2006)		······································	(Million yen)
	North America	Europe	Others	Total
Ove seas sales	155,408	174,548	71,182	401,138
Consolidated sales				913,085
Ration of overseas sales to consolidated sales	17.0%	19.1%	7.8%	43.9%

2)FY2008 Semiannual (April 1, 2007 - September 3	0, 2007)			(Million yen)
	North America	Europe	Others	Total
Overseas sales	139,958	174,112	88,939	403,010
Consolidated sales				955,760
Ratio of overseas sales to consolidated sales	14.7%	18.2%	9.3%	42.2%

3)FY2007 (April 1, 2006 - March 31, 2007)				(Million yen)
	North America	Europe	Others	Total
Overseas sales	287,957	347,617	156,338	791,913
Corsolidated sales				1,878,398
Ratio of overseas sales to consolidated sales	15.3%	18.5%	8.4%	42.2%

## Breakdown of Consolidated Net Sales

·····	,			<del></del>				Million yen)
	FY2007 S April 1, 3 September		FY2008 Se April 1, 20 September 3	007 - \	Increase (Decrease)	% Change	FY200 April 1, 2 March 31	006 - \
	Amount	Ratio	Amount	Ratio			Amount	Ratio
Automobile		%		%		%		%
Vehicle	222,326	24.3	228,284	23.9	5,958	2.7	470,286	25.0
Engine	80,144	8.8	85,033	8.9	4,889	6.1	167,407	8.9
Car air-conditioning compressor	113,185	12.4	128,715	13.5	15,530	13.7	235,478	12.6
Foundry, Electronics parts and others	15,368	1.7	16,929	1.7	1,561	10.2	31,722	1.7
Subtotal	431,024	47.2	458,962	48.0	27,938	6.5	904,893	48.2
Materials handling equipment	388,270	42.5	377,333	39.5	(10,937)	(2.8)	767,237	40.8
Logistics	39,898	4.4	57,962	6.1	18,064	45.3	89,470	4.8
Textile machinery	27,495	3.0	30,788	3.2	3,293	12.0	58,403	3.1
Others	26,396	2.9	30,714	3.2	4,318	16.4	58,392	3.1
Total	913,085	100.0	955,760	100.0	42,675	4.7	1,878,398	100.0

## Non-consolidated Balance Sheets

	FY2007	FY2008 Semiannual	Increase	FY2007 Semiannua
	( As of March 31, 2007 )	As of September 30, 2007	(Decrease)	As of September 30, 2006
(Assets)				
Current assets	266,151	284,623	18,472	231,948
Cash and deposits	43,793	54,553	10,760	15,701
Trade notes receivable	637	568	(69)	792
Trade accounts receivable	110,207	107,763	(2,444)	105,052
Marketable securities	30,065	40,135	10,070	25,021
Finished goods	2,667	3,549	882	2,309
Ravi materials	374	379	5	3 1 4
Work in process	22,448	24,525	2,077	26,821
Supplies	6,155	6,316	161	6,091
Prepaid expenses	428	205	(223)	430
Deferred tax assets	11,059	9,585	(1,474)	11,560
Other current assets	38,328	37,054	(1,274)	
Less - allowance for doubtful accounts	(14)	(14)		(14
Fixed assets	2,781,910	2,694,321	(87,589)	2,518,810
Property, plant and equipment	330,924	329,146	(1,778)	328,407
Buildings	84,060	91,385	7,325	83,03
Structures	11,304	11,172	(132)	
Machinery and equipment	136,816	135,257	(1,559)	
Vehicles and delivery equipment	1,459	1,538	7 9	1,610
Tools, furniture and fixture	11,910	12,486	576	12,418
Land	62,748	63,289	5 4 1	59,884
Cor struction in progress	22,625	14,017	(8,608)	
Intangible assets	7,689	6,567	(1,122)	
Software	7,689	6,567	(1,122)	i
investments and other assets	2,443,296	2,358,606	(84,690)	
Investments in securities	2,166,649	2,043,347	(123,302)	1,908,14
Investments in subsidiaries and affiliates	251,429	287,963	36,534	249,769
Long-term loans	13,871	15,606	1,735	12,13
Long-term prepaid expenses	7,364	7,572	208	7,58
Other investments and other assets	4,054	4,175	121	4,60
Less - allowance for doubtful accounts	(73)	(58)	15	(7)
Total assets	3,048,062	2,978,944	(69,118)	2,750,75
lotes : 1. Accumulated depreciation of	4 1 9 , 4 5 4	438,385	18,931	404,651
property, plant and equipment 2. Liabilities for guarantees 3. Allowance for retirement and seven		73,242	4,149	61,00
benefits for directors and corporate (included in allowance for retirement be		3,927	1 6 7	3 , 4 4 3

				(Million yen)
	FY2007	FY2008 Semiannual	Increase	FY2007 Semiannual
	( As of March 31, 2007 )	As of September 30, 2007	(Decrease)	As of September 30, 2006
(Liabilities)		:		
Current liabilities	298,409	313,435	15,026	225,398
Trade notes payable	1,382	1,360	(22)	· ·
Trade accounts payable	136,427	130,072	(6,355)	127,801
Current portion of bonds	60,000	80,000	20,000	-
Other payables	12,860	8,894	(3,966)	1
Accrued expenses	35,200	33,084	(2,116)	
Accrued income taxes	10,732	12,495	1,763	7,633
Advance received	480	751	271	949
Deposits received	19,499	24,121	4,622	15,954
Deposits received from employees	21,736	22,351	615	21,433
Other current liabilities	- 88	302	214	320
Long-term liabilities	1,112,632	1,078,330	(34,302)	
Bonds	224,990	204,990	(20,000)	265,000
Long term loan	115,000	150,000	35,000	115,000
Deferred tax liabilities	749,517	699,628	(49,889)	650,481
Allowance for retirement benefits	21,632	22,193	561	21,232
Other long-term liabilities	1,491	1,517	26	1,399
Total liabilities	1,411,041	1,391,765	(19,276)	1,278,512
(Net assets)				
Shareholders' equity	480,375	505,154	24,779	467,426
Common stock	80,462	80,462	-	80,462
Capital surplus	105,033	104,966	(67)	105,094
Capital reserve	101,766	101,766	-	101,766
Other capital reserve	3,267	3,199	(68)	3,328
Retained earnings	342,132	365,403	23,271	329,274
Legal reserve	17,004	17,004	-	17,004
General reserves	325,128	348,398	23,270	312,270
Reserve for special depreciation	869	763	(106)	867
Reserve for reduction of acquisition cost of fixed assets	2 4 9	2 4 5	(4)	252
General reserves	220,000	250,000	30,000	220,000
Unappropriated retained earnings at end of period	104,009	97,389	(6,620)	l _
Treasury stock at cost	(47,253)	(45,677)	1,576	(47,405)
Valuation and translation adjustments	1,156,441	1,081,621	(74,820)	1,004,770
Net unrealized gains or losses on other securities	1,156,445	1,081,633	(74,812)	1,004,919
Deferred gains or losses on Hedges	(3)	(12)	(9)	(149)
Subscription rights to shares	202	402	200	5 0
Total net assets	1,637,020	1,587,178	(49,842)	1,472,247
Total liabilities and net assets	3,048,062	2,978,944	(69,118)	2,750,759

## Non-consolidated Statements of Income

			····	(Million yen)
	FY2007 Semiannual  ( April 1, 2006 - September 30, 2006 )	FY2008 Semiannual April 1, 2007 - September 30, 2007	Increase (Decrease)	FY2007 ( April 1, 2006 - ( March 31, 2007 )
Net sales	540,061	574,924	34,863	1,135,668
Cost of sales	490,716	516,778	26,062	1,030,527
Se ling, general and administrative expenses	32,487	33,490	1,003	65,846
Operating income	16,857	24,655	7,798	39,294
Non-operating income	18,928	21,924	2,996	33,747
Interest income and dividends income	15,814	20,319	4,505	29,397
Other non-operating income	3,113	1,604	(1,509)	4,349
Non-operating expenses	6,483	5,654	(829)	15,027
Interest expenses	2,784	3,268	484	5,819
Other non-operating expenses	3,698	2,385	(1,313)	9,208
Ordinary Income	29,301	40,925	11,624	58,013
Extraordinary gains	-	5,863	5,863	4,305
Proceeds from sales of investment securities		5,863	5,863	4,305
Extraordinary losses	-	-	-	4,390
Losses of discontinuing production of designated electronics parts	-	-	-	4,390
Income before income taxes	29,301	46,788	17,487	57,928
Income taxes — current	8,543	13,525	4,982	18,605
Income taxes — deferred	2 3 9	1,254	1,015	(919)
Net income	20,519	32,008	11,489	40,242

#### Non-constituated Statement of Changes in Total het assets

FY2007 Semiannual (April 1, 2006 - September	30, 2006)											(Million yen)
						Sharehok	lers' equity					
			Capital surplus	,			Retained	earnings				
					-		General	reserves				
	Common stock	Capital reserve	Other capital reserve	Total capital surplus	Legal reserve	Reserve for special depreciation	Reserve for reduction of acquisition cost of fixed assets	General reserves	Unapproprised retained earnings at end of period	Total retained earnings	Transury stock at cost	Total shareholders' equity
Balance at March 31,2005	80,452	101,766	3,877	105,643	17,004	679	263	200,000	97,494	315,442	(14,363)	487,184
Change during interim accounting period												
Provision for reserve						430		20,000	(20,430)			
Reversal of reserve						(242)	(10)		253			
Surplus dividend									(6,386)	(6,386)		(6,386)
Bonuses to directors and corporate auditors									(301).	(301)		(301)
Net income for the period									20,519	20,519		20,519
Repurchase of treasury stock											(35,473)	(35,473)
Exercise of stock options			(549)	(549)							2,432	1,882
Change to items other tran shareholders' equity during intarim accounting period												
Total change during interim accounting period	•	_	(549)	(549)	-	187	(10)	20,000	(6,344)	13,832	(33,041)	(19,758)
Balance at September 30,21/06	80,462	101,766	3,328	105,094	17,004	867	252	220,000	91,150	329,274	(47,405)	467,426

	Valuation as	nd translation	edjustments		
	Net unrealized gains or losses on other securities	Deferred gains or losses on Hiedges	Total valuation and translation adjustments	Subscription rights to shares	Total net assets
Balance at March 31,2006	1,045,588	-	1,045,586	-	1,532,771
Change during interim accounting period					
Provision for reserve					
Reversal of reserve					
Surplus dividend					(6,386)
Bonuses to directors and corporate auditors					(301)
Net income for the period					20,519
Repurchase of treasury stock					(35,473)
Exercise of stock options				***************************************	1,882
Change to items other than shareholders' equity during interim eccounting period	(40,666)	(149)	(40,815)	50	(40,765)
Total change during intarim accounting period	(40,666)	(149)	(40,815)	50	(60,524)
Balance at September 30,2006	1,004,919	(149)	1,004,770	50	1,472,247

FY2008 Samiannual (April 1, 2007 - September	30, 2007)											(Malion yen)
						Sharehok	dens' equity				,	
			Capital surplus				Retained	earnings				
						İ	General	reserves				
	Common stock	Capital reserve	Other capital	Total capital surplus	Legal reserve	Reserve for special depreciation	acquisition	General reserves	Unappropriated retained earnings at end of period	Total retained earnings	Treasury stock at cost	Total shareholders' equity
Balance at Varch 31,2007	80,462	101,766	3,267	105,033	17,004	869	249	220,000	104,009	342,132	(47,253)	480,375
Change during interim eccounting period												
Provision for reserve								30,000	(30,000)			
Revers il of reserve						(105)	(3)		108			
Surplus dividend									(8,738)	(8,738)		(8,738)
Net income for the period									32,008	32,008		32,008
Repurc lase of treasury stock											(41)	(41)
Exercis : of stock options			(67)	(67)							1,617	1,550
Change to items other than shareholders' equity during i starim accounting period												
Total change during interim accounting period	-	_	(67)	(67)	-	(105)	(3)	30,000	(6,620)	23,270	1,575	24,779
Balance at September 30,2007	80,462	101,766	3,199	104,966	17,004	763	245	250,000	97,389	365,403	(45,677)	505,154

	Valuation ar	nd translation a	adjustments		
	Net unrealized gains or losses on other securifies	Deferred gains or losses on Hedges	Total valuation and translation adjustments	Subscription rights to shares	Total net assets
Balance at I farch 31,2007	1,156,445	(3)	1,156,441	202	1,637,020
Change during interim accounting period			-		
Provision for reserve					
Reversi I of reserve					
Surplus dividend					(8,738)
Net income for the period					32,008
Reputed asse of treasury stock					(41)
Exercise of stock options					1,550
Change to items other than shareholders' equity during it terim accounting period	(74,811)	(8)	(74,819)	199	(74,620)
Total change during interim accounting period	(74,811)	(8)	(74,819)	199	(49,841)
Balance at 5 aptember 30,2007	1,081,633	(12)	1,081,621	402	1,587,178

#### Non-consolidated Statement of Changes in Total net assets

FY2007 (April 1, 2006 - March 31, 2007)												(Million yen)
						Sharehok	iers' equity					
			Capital surplus	•		_	Retained	earnings				
							General reserves					
	Common stock	Capital reserve	Other capital reserve	Total capital surplus	Legal reserve	Reserve for special depreciation	Reserve for reduction of acquisition cost of fixed assets	General reserves	Unexproprieted retained earnings et end of period	Total retained earnings	Treasury stock at cost	Total shareholders' equity
Balance at March 31,2006	80,462	101,766	3,877	105,643	17,004	679	263	200,000	97,494	315,442	(14,363)	487,184
Change during accounting period	İ											
Provision for reserve						533		20,000	(20,533)			
Reversal of reserve						(344)	(14)		358			
Surplus dividend									(13,250)	(13,250)		(13,250)
Bonuses to directors and corporate auditors									(301)	(301)		(301)
Net income for the period									40,242	40,242		40,242
Repurchase of treasury stock											(35,524)	(35,524)
Exercise of stock options			(610)	(610)							2,634	2,024
Change to items other than shareholders' equity during accounting period												
Total change during accounting period	-	•	(610)	(610)	_	189	(14)	20,000	6,515	26,690	(32,889)	(6,809)
Balance at March 31,2007	80,462	101,766	3,267	105,033	17,004	869	249	220,000	104,009	342,132	(47,253)	480,375

	Valuation a	nd translation	edjustments		
	Net unrealized gains or losses on other securities	Deferred gains or losses on Hedges	Total valuation and translation adjustments	Subscription rights to shares	Total net assets
Balance at March 31,2005	1,045,588	-	1,045,586	-	1,532,771
Change during accounting period					
Provision for reserve	i	•			
Reversal of reserve					
Surplus dividend					(13,250)
Bonuses to directors and corporate auditors					(301)
Net income for the period				 I	40,242
Repurchase of treasury stock					(35,524)
Exercise of stock options					2,024
Change to items other than shareholders' equity during accounting period	110,858	(3)	110,855	202	111,057
Total change during accounting period	110,858	(3)	110,855	202	104,248
Balance at March 31,2007	1,156,445	(3)	1,156,441	202	1,637,020

## FINANCIAL SUMMARY for FY2008 Semiannual (April 1, 2007 - Sep. 30, 2007)

#### 1. Consolidated financial results

(Billion yen, %)

	FY2007 Semiannual		FY2008 S	emiannual	Change	•	FY2008	Forecast	Change	
		April 06 -	Sep. 06	April 07 -		Amount	%	April 07 -	March 08	%
Net sales		100.0%	913.0	100.0%	955.7	42.7	4.7	100.0%	2,000.0	6.5
Crperating income		4.4%	40.0	4.9%	46.9	6.9	17.3	4.8%	95.0	5.6
Cirdinary income		5.9%	53.4	6.6%	63.2	9.8	18.3	6.0%	120.0	10.6
Net income		3.3%	30.2	4.2%	40.3	10.1	33.2	3.5%	70.0	17.7
Dividends per share			¥22		¥28	¥6			¥56	
Fayout ratio <consolidated></consolidated>			22.8%		21.7%				25.0%	
<non-consolidated></non-consolidated>			33.7%		27.3%				34.3%	
	¥/US\$		115		119	4			115	
Exchange rate	¥/Euro	,	146		162	16		i	159	
Investments in tangible assets			65.5		50.6	(14.9)	(22.8)		120.0	(7.0)
investments in overseas			15.9	****	12.1	(3.8)	(23.7)		16.0	(39.2)
Depreciation			35.3		38.7	3.4	9.4		90.0	20.9
Total assets		(As of Mar.31,	<sup>2007)</sup> 3,585.8		3,556.8	(29.0)	(0.8)		-	
Total net assets		ļ	1,810.4		1,777.5	(32.9)	(1.8)		_	
Equity ratio			48.8%		48.3%				_	
Consolidated subsidiaries		162	companies	165	Companies	3 companies			_	
Affiliates applied the equity me	ethod	21 (	companies	17 (	Companies	(4) companies			-	

Nor a: Starting from FY2006, Toyota Industries Sweden (formerly BT Industries) Group, which constitutes our network of subsidiaries, changed its fiscal year-end from December (Jan. - Dec.) to March (Jan. - next Mar.). As a result, the table above includes the results of the Toyota Industries Sweden Group from January to September 2006. Excluding the effects of changes in fiscal year-end (Jan. - Mar. 2006), net sales, operating income, ordinary income and net income increased 105.3 billion yen (12.4%), 8.8 billion yen (23.1%), 12.5 billion yen (24.5%) and 11.3 billion yer (38.8%), respectively.

#### 2. Breakdown of consolidated net sales

(Billion yen, %)

	FY2007 Se	emiannual	FY2008 Se	emiannual	Change	%	FY2008	Forecast	%
Vehicle .	24.3%	222.3	23.9%	228.2	5.9	2.7	24.8%	495.0	5.3
Engine	8.8%	80.1	8.9%	85.0	4.9	6.1	8.6%	173.0	3.3
Car air-conditioning compressor	12.4%	113.1	13.5%	128.7	15.6	13.7	12.9%	258.0	9.6
Foundry, electronics and other	1.7%	15.3	1.7%	16.9	1.6	10.2	1.7%	34.0	7.2
Automobile total	47.2%	431.0	48.0%	458.9	27.9	6.5	48.0%	960.0	6.1
Materials handling equipment **	42.5%	388.2	39.5%	377.3	(10.9)	(2.8)	40.0%	800.0	4.3
Logistics	4.4%	39.8	6.1%	57.9	18.1	45.3	5.8%	116.0	29.7
Textile machinery	3.0%	27.4	3.2%	30.7	3.3	12.0	3.1%	62.0	6.2
Others	2.9%	26.3	3.2%	30.7	4.4	16.4	3.1%	62.0	6.2
Total	100.0%	913.0	100.0%	955.7	42.7	4.7	100.0%	2,000.0	6.5

<sup>36</sup> Excluding the effects of changes in subsidiaries' fiscal year-end, net sales of the Materials Handling Equipment Segment increased 51.7 billion yen (15.9%).

#### 3. Unit sales

(Thousand Units)

					,,,,,	dearing Diller
		FY2007 Semiannual	FY2008 Semiannual	Change	FY2008 Forecast	Change
	Vitz (Yaris)	89	83	(6)	183	1
	RAV4	78	84	6	138	(30)
	Mark X Zio	-	2	2	45	45
V∋hi	ide	167	169	2	366	16
Engi	ine	231	248	17	498	9
	air-conditioning pressor	9,860	10,960	1,100	22,300	1,850
Vaterials handling		112	95	(17)	206	(9)
e jui	pment *	<90>		<5>		<13>
Air-je	et looms	5.1	4.9	(0.2)	9.6	(1.0)

Figures in < > show unit sales excluding the effects of changes in subsidiaries' fit cal year-end

#### 4. Changes in ordinary income

(Billion yen)

•	(Curcui Aeti)
Cost reduction	9.5
Sales volume increase	7.5
Exchange gain	2.7
Non-operating income increase	3.7
Increase total	23.4
Depreciation	3.4
Labor cost	2.7
Raw material cost	1.3
Expenses and others	3.5
Impact of change in subsidiaries' fiscal year	2.7
Decrease total	13.6
Total increase in ordinary income	9.8

Note: Toyota Industries posted extraordinary income (proceeds from sales of investment securities) of 5.8 billion yen during the first half of fiscal 2008.

## Non-consolidated Financial Highlights

### 1. Non-consolidated financial results

(Billion yen, %)

	FY2007 Semiannual		FY2008 S	emiannual	Change		FY2008 Forecast		Change
	April 06 -	Sep. 06	April 07 -	Sep. 07	Amount	%	April 07	March 08	%
Net sales	100.0%	540.0	100.0%	574.9	34.9	6.5	100.0%	1,200.0	5.7
Operating income	3.1%	16.8	4.3%	24.6	7.8	46.3	3.8%	46.0	17.1
Ordinary income	5.4%	29.3	7.1%	40.9	11.6	39.7	5.8%	70.0	20.7
Net income	3.8%	20.5	5.6%	32.0	11.5	56.0	4.3%	51.0	26.7
Investments in tangible assets		37.4		21.6	(15.8)	(42.1)		65.0	(7.6)
Depreciation		21.2		22.6	1.4	7.0		52.0	14.3

#### 2. Non-consolidated balance sheets

(Billion yen)

	Assets			Liabilities and Net assets						
		EVANO I	Channa	Liabilia	FY2007	FY2008	Channa			
	FY2007	FY2008	Change			*	Change			
	As of Mar. 31, 07	As of Sep. 30, 07			As of Mar. 31, 07	As of Sep. 30, 07				
Current assets	266.1	284.6	18.5	Current liabilities	298.4	313.4	15.0			
Cash and deposits	43.7	54.5	10.8	Accounts payable	137.8	131.4	(6.4)			
Accounts receivable	110.8	108.3	(2.5)	Others	160.5	182.0	21.5			
Marketable securities	30.0	40.1	10.1							
Inventories	31.6	34.7	3.1	Long-term liabilities	1,112.6	1,078.3	(34.3)			
Others	49.8	46.8	(3.0)	Bonds	224.9	204.9	(20.0)			
				Deferred tax liabilities	887.6	873.3	(14.3)			
Fixed assets	2,781.9	2,694.3	(87.6)	Total liabilities	1,411.0	1,391.7	(19.3)			
Tangible assets	330.9	329.1	(1.8)	Shareholders' equity	480.3	505.1	24.8			
Intangible assets	7.6	6.5	(1.1)	Common stock	80.4	80.4	-			
Investments and others	2,443.2	2,358.6	(84.6)	Capital surplus	105.0	104.9	(0.1)			
				Retained earnings	342.1	365.4	23.3			
				Treasury stock at cost	(47.2)	(45.6)	1.6			
				Valuation and translation adjustments	1,156.4	1,081.6	(74.8)			
				Subscription rights to shares	0.2	0.4	0.2			
				Total net assets	1,637.0	1,587.1	(49.9)			
Total	3,048.0	2,978.9	(69.1)	Total	3,048.0	2,978.9	(69.1)			

### **Five-Year Summary**

Semiannual

(Billion yen)

	FY2004	FY2005	FY2006	FY2007	FY2008
<consolidated></consolidated>					
Net sales	569.5	607.0	699.0	913.0	955.7
Operating income	27.0	30.0	32.0	40.0	46.9
Ordinary income	30.1	38.8	41.5	53.4	63.2
Net income	17.0	23.9	25.0	30.2	40.3
<non-consolidated></non-consolidated>					
Net sales	365.9	386.3	434.9	540.0	574.9
Operating income	17.7	18.9	17.1	16.8	24.6
Ordinary income	19.8	23.8	25.1	29.3	40.9
Net income	12.3	15.9	17.5	20.5	32.0
<cash dividends=""></cash>					
Dividends per share	¥ 12	¥ 13	¥ 18	¥ 22	¥ 28
Payout ratio					
Consolidated	20.6%	17.3%	23.0%	22.8%	21.7%
Non-consolidated	28.5%	25.9%	32.6%	33.7%	27.3%

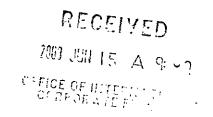
### Four-Year Summary and Forecast

Annual

(Billion yen)

Alliani	_				(onnon ken)
	FY2004	FY2005	FY2006	FY2007	FY2008
<consolidated></consolidated>					
Net sales	1,164.3	1,241.5	1,505.9	1,878.3	2,000.0
Operating income	52.6	53.1	64.0	89.9	95.0
Ordinary income	58.9	70.9	80.6	108.4	120.0
Net income	33.6	43.3	47.0	59.4	70.0
<non-consolidated></non-consolidated>					
Net sales	749.6	784.3	950.7	1,135.6	1,200.0
Operating income	31.3	30.0	32.8	39.2	46.0
Ordinary income	34.7	39.7	43.0	58.0	70.0
Net income	21.1	26.3	30.4	40.2	51.0
<cash dividends=""></cash>					
Dividends per share Payout ratio	¥ 24	¥ 32	¥ 38	¥ 50	¥ 56
Consolidated	22.2%	23.7%	26.0%	26.3%	25.0%
Non-consolidated	35.5%	39.1%	40.3%	38.9%	34.3%

English translation from the original Japanese-language document



## FINANCIAL SUMMARY

FY2008 Third Quarter

(April 1, 2007 through December 31, 2007)

## TOYOTA INDUSTRIES CORPORATION

English translation from the original Japanese-language document

#### Cautionary Statement with Respect to Forward-Looking Statements

This report contains projections and other forward-looking statements that involve risks and uncertainties. Our use of the words "expect," "anticipate," "estimate," "forecast," "plan" and similar expressions is intended to identify such forward-looking statements. Projections and forward-looking statements are based on the current expectations and estimates of Toyota Industries Corporation and its Group companies regarding their plans, outlook, strategies and results for the future. All such projections and forward-looking statements are based on management's assumptions and beliefs derived from the information available to it at the time of producing this report and are not guarantees of future performance. Toyota Industries and its Group companies undertake no obligation to publicly update or revise any forward-looking statements, whether as a result of new information, future events or otherwise. Therefore, it is advised that you should not rely solely upon these projections and forward-looking statements in making your investment decisions. You should also be aware that certain risks and uncertainties could cause the actual results of Toyota Industries Corporation and its Group companies to differ materially from any projections or forward-looking statements discussed in this report. These risks and uncertainties include, but are not limited to. the following: 1) reliance on a small number of customers, 2) product development capabilities, 3) intellectual property rights, 4) product defects, 5) price competition, 6) reliance on suppliers of raw materials and components, 7) environmental regulations, 8) success or failure of strategic alliances with other companies, 9) exchange rate fluctuations, 10) share price fluctuations, 11) effects of disasters, power blackouts and other incidents, 12) latent risks associated with international activities and 13) retirement benefit liabilities.

#### FY2008 Third Quarter Consolidated Financial Results (April 1, 2007 - December 31, 2007)

#### TOYOTA INDUSTRIES CORPORATION

Stock exchange listings: Tokyo, Nagoya and Osaka (Code number: 6201) (URL: http://www.toyota-industries.com/)

Representative person: Tetsuro Toyoda, President

Contact person: Toshifumi Ogawa, General Manager of Accounting Department (Tel. +81-(0)566-22-2511)

1. Financial highlights for FY2008 Third Quarter (April 1, 2007 - December 31, 2007)

(Amounts less than one million yen are omitted)

(1) Consolidated financial results

(% : change from the same period of previous year)

	Net sales	Operating income	Ordinary income	Net income
	Million yen %	Million yen 🔏	Million yen %	Million yen %
FY2008 Third Quarter	1,477,361 ( 6.1 )	73,362 ( 11.2 )	107,327 (.19.6)	69,062 ( 34.0 )
FY2007 Third Quarter	1,392,035 ( 29.9 )	65,965 (40.9)	89,721 (37.8)	51,549 ( 28.1 )
FY2007	1,878,398	89,954	108,484	59,468

	Net income per share—basic	Net income per share—diluted
	Yen	Yen
FY2008 Third Quarter	220.98	220.87
FY2007 Third Quarter	164.40	164.23
FY2007	189.88	189.66

(2) Consolidated financial position

	Total assets	Total net assets	Equity ratio	Equity per share
	Million yen	Million yen	*	Yen
FY2008 Third Quarter	3,414,892	1,710,270	48.4	5,271.90
FY2007 Third Quarter	3,666,724	1,872,270	49.5	5,816.81
FY2007	3,585,857	1,810,483	48.8	5,612.11

2. Forecasts of consolidated financial results for FY2008 (April 1, 2007 - March 31, 2008)

(%: change from the same period of previous year)

	Net sales	Operating income	I Ordinary income I Net income I		Net income per share—basic
	Million yen %	Million yen %	Million yen %	Million yen %	Yen
FY2008	2,000,000 ( 6.5	) 95,000 ( 5.6 )	120,000 ( 10.6 )	70,000 ( 17.7 )	223.22

#### 3.Others

(1) Significant changes in subsidiaries during the period

: None

(changes in specific subsidiaries involving changes in the scope of consolidation)

(2) Use of simplified accounting procedures:

: None

(3) Changes in accounting principles in the most recent fiscal year

: Yes

Starting from the fiscal year under review, the method of depreciation for property, plant and equipment has been changed following an amendment to the Corporate Tax Law.

<sup>\*</sup> Figures for fiscal 2008 have not been revised from those previously announced on October 31, 2007.

<sup>\*</sup> All projections are based on the information available to management at the time of producing this report and are not guarantees of future performance.

Certain risks and uncertainties could cause the actual results of Toyota Industries to differ materially from any projections discussed in this report.

## **Business Results**

During the third quarter of fiscal 2008 (the nine months from April 1 to December 31, 2007), total consolidated net sales of Toyota Industries amounted to 1,477.3 billion yen, an increase of 85.3 billion yen, or 6%, over the same period of the previous fiscal year. The following is a review of operations for the major business segments.

Net sales of the Automobile Segment totaled 715.0 billion yen, an increase of 52.0 billion yen, or 8%, over the same period. Within this segment, net sales of the Vehicle Business amounted to 365.6 billion yen, an increase of 19.0 billion yen, or 5%, due to a Mark X ZiO production commenced in September 2007, offsetting a decrease in sales of the Vitz (Yaris overseas) and RAV4. Net sales of the Engine Business totaled 131.3 billion yen, an increase of 8.4 billion yen, or 7%, attributable largely to an increase in sales of the KD diesel engine for Toyota Motor Corporation's IMV Series. Net sales of the Car Air-Conditioning Compressor Business totaled 191.3 billion yen, an increase of 21.3 billion yen, or 13%, as a result of solid sales overseas, notably in Europe.

Net sales of the Materials Handling Equipment Segment totaled 577.3 billion yen, a decrease of 3.4 billion yen, or 1%. However, the third quarter of the previous fiscal year included twelve-month results of certain subsidiaries following a change in their fiscal year-end. Excluding its effects, net sales increased 60.3 billion yen, or 12%. With regards to lift trucks, both the TOYOTA and BT brands posted increases in total unit sales backed by the European and other markets, despite a decrease in sales in the United States.

Net sales of the Logistics Segment totaled 87.8 billion yen, an increase of 24.0 billion yen, or 38%, as a result of Wanbishi Archives Co., Ltd., which provides services of total information management, becoming a wholly owned subsidiary of Toyota Industries in May 2007.

Net sales of the Textile Machinery Segment totaled 48.7 billion yen, an increase of 6.2 billion yen, or 15%, owing mainly to continued strong sales of weaving machinery to China.

In terms of profit, Toyota Industries' ordinary income amounted to 107.3 billion yen, an increase of 17.6 billion yen, or 20%. Although the expenses for depreciation and personnel and price of raw materials increased, ordinary income rose as a result of an increase in sales in Japan and overseas, enhanced cost-reduction efforts Group-wide and an increase in dividends income. Net income amounted to 69.0 billion yen, an increase of 17.5 billion yen, or 34%, arising from the posting of proceeds from sales of investment securities as extraordinary gains.

Total assets decreased 171.0 billion yen, to 3,414.8 billion yen as a result of a decrease in market value of investment securities. Net assets amounted to 1,710.2 billion yen, a decrease of 100.2 billion yen.

For fiscal 2008, ending March 31, 2008, Toyota Industries forecasts consolidated net sales of 2,000.0 billion yen, operating income of 95.0 billion yen, ordinary income of 120.0 billion yen and net income of 70.0 billion yen.

## Breakdown of Consolidated Net Sales

(Million yen)

	FY2007 Thir	d Quarter	FY2008 Thir	d Quarter			FY20	07
	Amount	Component ratio	Amount	Component ratio	Increase (Decrease)	% change	Amount	Component ratio
Automobile		%		%		%		%
Vehicle	346,628	24.9	365,690	24.8	19,062	5.5	470,286	25.0
Engine	122,999	8.8	131,386	8.9	8,387	6.8	167,407	8.9
Car air-conditioning compressor	170,032	12.2	191,357	12.9	21,325	12.5	235,478	12.6
Foundry, Electronics parts and others	23,432	1.7	26,566	1.8	3,134	13.4	31,722	1.7
Subtotal	663,093	47.6	715,001	48.4	51,908	7.8	904,893	48.2
Materials handling equipment	580,753	41.7	577,311	39.1	(3,442)	(0.6)	767,237	40.8
Logistics	63,821	4.6	87,886	5.9	24,065	37.7	89,470	4.8
Textile machinery	42,505	3.1	48,788	3.3	6,283	14.8	58,403	3.1
Others	41,861	3.0	48,372	3.3	6,511	15.6	58,392	3.1
Total	1,392,035	100.0	1,477,361	100.0	85,326	6.1	1,878,398	100.0

## **Consolidated Balance Sheets**

	FY2007 (As of March 31, 2007)	FY2008 Third Quarter (As of December 31, 2007)	Increase (Decrease)	FY2007 Third Quarter (As of December 31, 2006)
<u>Assets</u>				
Current assets	568,001	625,448	57,447	552,915
Cash and deposits	110,516	114,434	3,918	111,330
Trade notes and accounts receivable	234,611	238,550	3,939	207,148
Marketable securities	30,065	64,187	34,122	45,041
Inventories	120,737	131,395	10,658	115,010
Deferred tax assets	17,924	12,397	(5,527)	15,392
Other current assets	56,930	67,388	10,458	61,350
Less — allowance for doubtful accounts	(2,784)	(2,905)	(121)	(2,359)
Fixed assets	3,017,856	2,789,443	(228,413)	3,113,808
Property, plant and equipment	605,922	631,650	25,728	590,819
Buildings and structures	171,897	188,048	16,151	170,773
Machinery, equipment and vehicles	269,769	272,219	2,450	262,154
Tools, furniture and fixtures	26,081	29,307	3,226	23,568
Land	99,117	102,671	3,554	95,298
Construction in progress	39,056	39,402	3 4 6	39,023
Intangible assets	112,816	157,287	44,471	115,243
Goodwill	101,102	144,870	43,768	103,522
Software	11,714	12,416	7 0 2	11,720
Investments and other assets	2,299,117	2,000,505	(298,612)	2,407,745
Investments in securities	2,226,575	1,916,784	(309,791)	2,336,395
Long-term loans	8,460	8,250	(210)	8,492
Long-term prepaid expenses	11,603	13,091	1,488	11,243
Deferred tax assets	7,435	7,696	261	7,483
Other investments and other assets	45,274	54,857	9,583	44,363
Less — allowance for doubtful accounts	(232)	(174)	5 8	(232)
Total assets	3,585,857	3,414,892	(170,965)	3,666,724

(Million yen)

				(Million yen)
	FY2007 (As of March 31, 2007)	FY2008 Third Quarter (As of December 31, 2007)	Increase (Decrease)	FY2007 Third Quarter (As of December 31, 2006)
Liabilities				
Current liabilities	558,405	566,075	7,670	502,193
Trade notes and accounts payable	205,168	203,094	(2,074)	188,906
Short-term bank loans	37,103	62,914	25,811	47,166
Commercial paper	33,760	35,200	1,440	34,620
Current portion of bonds	60,000	50,000	(10,000)	30,000
Other payables	37,808	24,881	(12,927)	30,493
Accrued expenses	77,698	77,313	(385)	71,615
Accrued income taxes	25,854	16,615	(9,239)	16,719
Deposits received from employees	22,020	25,106	3,086	23,832
Deferred tax liabilities	3,162	2,238	(924)	3,469
Other current liabilities	55,829	68,710	12,881	55,370
Long-term liabilities	1,216,969	1,138,546	(78,423)	1,292,260
Bonds	250,761	231,495	(19,266)	281,070
Long-term debt	141,567	188,082	46,515	140,273
Deferred tax liabilities	751,764	641,257	(110,507)	799,203
Allowance for retirement benefits	45,482	47,396	1,914	44,828
Other long-term liabilities	27,393	30,313	2,920	26,884
Total liabilities	1,775,374	1,704,621	(70,753)	1,794,454
<u>Net assets</u>				
Shareholders' equity	540,696	600,022	59,326	532,717
Common stock	80,462	80,462	-	80,462
Capital surplus	105,055	106,194	1,139	105,089
Retained earnings	402,431	455,439	53,008	394,516
Treasury stock at cost	(47,253)	(42,074)	5,179	(47,350)
Valuation and translation adjustments	1,210,704	1,053,190	(157,514)	1,282,385
Net unrealized gains or losses on other securities	1,157,793	993,235	(164,558)	1,227,068
Deferred gains or losses on hedges	(0)	(96)	(96)	(90)
Foreign currency translation adjustments	52,912	60,052	7,140	55,406
Subscription rights to shares	202	549	3 4 7	1 2 6
Minority interest in consolidated subsidiaries	58,878	56,508	(2,370)	57,040
Total net assets	1,810,483	1,710,270	(100,213)	1,872,270
Total liabilities and net assets	3,585,857	3,414,892	(170,965)	3,666,724

## Consolidated Statements of Income

				(Million yen)
<u> </u>	FY2007 Third Quarter ( April 1,2006 - December 31, 2006)	FY2008 Third Quarter ( April 1,2007 - December 31, 2007)	Increase (Decrease)	FY2007 ( April 1,2006 - March 31, 2007)
Net sales	1,392,035	1,477,361	85,326	1,878,398
Cost of sales	1,177,177	1,239,849	62,672	1,586,781
Gross profit	214,857	237,511	22,654	291,616
Selling, general and administrative expenses	1 4 8 , 8 9 2	164,148	15,256	201,662
Operating income	65,965	73,362	7,397	89,954
Non-operating Income	47,438	57,633	10,195	50,882
Interest income	12,037	10,921	(1,116)	13,760
Dividends income	27,443	34,763	7,320	27,547
Other non-operating income	7,957	11,948	3,991	9,575
Non-operating expenses	23,682	23,669	(13)	32,352
Interest expenses	14,619	14,769	150	17,855
Other non-operating expenses	9,063	8,899	(164)	14,497
Ordinary income	89,721	107,327	17,606	108,484
Extraordinary gains		5,864	5,864	4,305
Proceeds from sales of investment securities	-	5,864	5,864	4,305
Extraordinary losses	-	-	-	4,390
Losses of discontinuing production of designated electronics parts	-	-	-	4,390
Income before Income taxes	89,721	113,191	23,470	108,399
Income taxes	33,112	37,960	4,848	41,540
Minority interest in consolidated subsidiaries	5,058	6,168	1,110	7,390
Net income	51,549	69,062	17,513	59,468

## **Segment Information**

### 1.Business segment information

)FY2007 Third Quarter (April	1, 2006 - Dec	ember 31, 20	06)					(Million yen)
	Automobile	Materials handling equipment	Logistics	Textile machinery	Others	Total	Eliminations	Consolidated
Net sales								
(1) Outside customer sales	663,093	580,753	63,821	42,505	41,861	1,392,035	-	1,392,035
(2) Intersegment transactions	15,499	396	5,376	4	16,415	37,692	(37,692)	-
Total	678,592	581,150	69,198	42,509	58,277	1,429,727	(37,692)	1,392,035
Operating expenses	655,941	543,760	68,092	41,539	54,491	1,363,825	(37,756)	1,326,069
Operating income	22,651	37,389	1,105	970	3,785	65,902	63	65,965

2)FY2008 Third Quarter (April 1	, 2007 - Deci	ember 31, 20	07)					(Million yen)
	Automobile	Materials handling equipment	Logistics	Textile machinery	Others	Total	Eliminations	Consolidated
Net sales					i			
(1) Outside customer sales	715,001	577,311	87,886	48,788	48,372	1,477,361	-	1,477,361
(2) Intersegment transactions	19,048	1,885	5,951	0	16,376	43,262	(43,262)	
Total	734,050	579,196	93,837	48,789	64,749	1,520,623	(43,262)	1,477,361
Operating expenses	703,721	547,607	91,057	45,656	59,501	1,447,545	(43,547)	1,403,998
Operating income	30,328	31,589	2,779	3,132	5,247	73,077	284	73,362

Notes 1. Business segments are divided by the type and nature of the product.

2. Main products of each segment:

Materials handling equipment ... Counterbalanced lift trucks, warehouse equipment, automated storage and retrieval systems, aerial work platforms

Textile machinery ......Air-jet looms, water-jet looms, ring spinning frames

Others ......Semiconductor package substrates

(3)FY2007 (April 1, 2006 - March 31, 2007)			(Million ye	n)
	Materials		T	_

	Automobile	Materials handling equipment	Logistics	Textile machinery	Others	Total	Eliminations	Consolidated
Net sales								
(1) Outside customer sales	904,893	767,237	89,470	58,403	58,392	1,878,398	-	1,878,398
(2) Intersegment transactions	21,134	805	7,275	5	21,855	51,077	(51,077)	-
Total	926,028	768,042	96,746	58,409	80,248	1,929,475	(51,077)	1,878,398
Operating expenses	892,435	720,840	94,965	57,327	73,920	1,839,490	(51,046)	1,788,443
Operating income	33,592	47,201	1,780	1,081	6,328	89,984	(30)	89,954

## 2.Geographical segment information

(1)FY2007 Third Quarter (April 1, 2006 - December 31, 2006)

(Million yen)

	Japan	North America	Europe	Others	Total	Eliminations	Consolidated
Net sales					1		
(1) Outside customer sales	902,521	222,775	233,403	33,335	1,392,035	-	1,392,035
(2) Intersegment transactions	87,954	1,531	4,976	3,849	98,312	(98,312)	-
Total	990,476	224,307	238,380	37,184	1,490,347	(98,312)	1,392,035
Operating expenses	940,455	218,583	229,817	34,856	1,423,712	(97,643)	1,326,069
Operating income	50,020	5,723	8,562	2,327	66,635	(669)	65,965

(2) FY2008 Third Quarter (April 1, 2007 - December 31, 2007)

(Million yen)

<u> </u>		<del>• ,                                   </del>					transcri torit
	Japan	North America	Europe	Others	Total	Eliminations	Consolidated
Net sales							
(1) Outside customer sales	986,775	204,174	239,444	46,965	1,477,361		1,477,361
(2) Intersegment transactions	99,645	1,547	5,502	5,631	112,326	(112,326)	-
Total	1,086,421	205,721	244,947	52,597	1,589,688	(112,326)	1,477,361
Operating expenses	1,024,925	201,588	239,821	48,778	1,515,112	(111,114)	1,403,998
Operating income	61,496	4,133	5,126	3,819	74,575	(1,212)	73,362

(3) FY2007 (April 1, 2006 - March 31, 2007)

(Million yen)

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	Japan	North America	Europe	Others	Total	Eliminations	Consolidated
Net sales							
(1) Outside customer sales	1,232,131	287,316	312,051	46,897	1,878,398	-	1,878,398
(2) Intersegment transactions	121,338	2,712	7,152	5,573	136,776	(136,776)	] .
Total	1,353,470	290,029	319,204	52,471	2,015,175	(136,776)	1,878,398
Operating expenses	1,284,500	284,095	307,912	49,364	1,925,872	(137,428)	1,788,443
Operating income	68,970	5,934	11,292	3,106	89,302	651	89,954

#### 3.Overseas sales

(1)FY2007 Third Quarter (April 1, 2006 - December 31, 2006)

(Million yen)

	North America	Europe	Others	Total
Overseas sales	223,474	259,320	111,377	594,172
Consolidated sales				1,392,035
Ratio of overseas sales to consolidated sales	16.1%	18.6%	8.0%	42.7%

(2) FY2008 Third Quarter (April 1, 2007 - December 31, 2007)

(Million yen)

, , , , , , , , , , , , , , , , , , , ,	North America	Europe	Others	Total
Overseas sales	204,385	273,567	139,413	617,366
Consolidated sales				1,477,361
Ratio of overseas sales to consolidated sales	13.8%	18.5%	9.5%	41.8%

(3) FY2007 (April 1, 2006 - March 31, 2007)

(Million yen)

	North America	Europe	Others	Total
Overseas sales	287,957	347,617	156,338	791,913
Consolidated sales				1,878,398
Ratio of overseas sales to consolidated sales	15.3%	18.5%	8.4%	42.2%

## FINANCIAL SUMMARY for FY2008 Third Quarter (April 1, 2007 - December 31, 2007)

#### 1. Consolidated financial results

(Billion yen, %)

FY2007 3rd (		rd Quarter	FY2008 3rd Quarter		Change		FY2008 Forecast		Change	
		April 06 - D	ecember 06	April 07 - D	ecember 07	Amount %		April 07 - March 08		%
Net sales		100.0%	1,392.0	100.0%	1,477.3	85.3	6.1	100.0%	2,000.0	6.5
Operating income		4.7%	65.9	5.0%	73.3	7.4	11.2	4.8%	95.0	5.6
Ordinary income		6.4%	89.7	7.3%	107.3	17.6	19.6	6.0%	120.0	10.6
Net income		3.7%	51.5	4.7%	69.0	17.5	34.0	3.5%	70.0	17.7
Evolunga rata	¥/US\$		116		117	1			115	
Exchange rate	¥/Euro		148		163	15			159	
Investments in tangible assets			89.5		74.9	(14.6)	(16.3)		120.0	(7.0)
Investments in overseas			21.3		18.1	(3.2)	(14.7)		20.0	(24.0)
Depreciation			54.4		60.7	6.3	11.6		90.0	20.9
Total assets		(As of Mar.3	1,2007) 3,585.8		3,414.8	(171.0)	(4.8)			
Total net assets			1,810.4		1,710.2	(100.2)	(5.5)		_	
Equity ratio			48.8%		48.4%				_	
Consolidated subsidiaries		162	Companies	161	Companies	(1) company			_	
Affiliates applied the equity me	thod	21	Companies	15	Companies	(6) companies		]	_	

Note: Starting from FY2006, Toyota Industries Sweden (formerly BT Industries) Group, which constitutes our network of subsidiaries, changed its fiscal year-end from December (Jan. - Dec.) to March (Jan. - next Mar.). As a result, the table above includes the results of the Toyota Industries Sweden Group from January to December 2006. Excluding the effects of changes in fiscal year-end (Jan. - Mar. 2006), net sales, operating income, ordinary income and net income increased 149.0 billion yen (11.2%), 9.3 billion yen (14.6%), 20.3 billion yen (23.4%) and 18.7 billion yen (37.3%), respectively.

#### 2. Breakdown of consolidated net sales

(Billion yen, %)

FY2007 3	Brd Quarter	FY2008 3	ird Quarter	Change	%	FY2008	Forecast	%
24.9%	346.6	24.8%	365.6	19.0	5.5	24.7%	493.0	4.8
8.8%	122.9	8.9%	131.3	8.4	6.8	8.9%	178.0	6.3
12.2%	170.0	12.9%	191.3	21.3	12.5	12.8%	257.0	9.1
1.7%	23.4	1.8%	26.5	3.1	13.4	1.7%	34.0	7.2
47.6%	663.0	48.4%	715.0	52.0	7.8	48.1%	962.0	6.3
41.7%	580.7	39.1%	577.3	(3.4)	(0.6)	39.8%	795.0	3.6
4.6%	63.8	5.9%	87.8	24.0	37.7	5.8%	116.0	29.7
3.1%	42.5	3.3%	48.7	6.2	14.8	3.2%	65.0	11.3
3.0%	41.8	3.3%	48.3	6.5	15.6	3.1%	62.0	6.2
100.0%	1,392.0	100.0%	1,477.3	85.3	6.1	100.0%	2,000.0	6.5
	24.9% 8.8% 12.2% 1.7% 47.6% 41.7% 4.6% 3.1%	24.9% 346.6 8.8% 122.9 12.2% 170.0 1.7% 23.4 47.6% 663.0 41.7% 580.7 4.6% 63.8 3.1% 42.5 3.0% 41.8	24.9% 346.6 24.8% 8.8% 122.9 8.9% 12.2% 170.0 12.9% 1.7% 23.4 1.8% 47.6% 663.0 48.4% 41.7% 580.7 39.1% 4.6% 63.8 5.9% 3.1% 42.5 3.3% 3.0% 41.8 3.3%	8.8%     122.9     8.9%     131.3       12.2%     170.0     12.9%     191.3       1.7%     23.4     1.8%     26.5       47.6%     663.0     48.4%     715.0       41.7%     580.7     39.1%     577.3       4.6%     63.8     5.9%     87.8       3.1%     42.5     3.3%     48.7       3.0%     41.8     3.3%     48.3	24.9%       346.6       24.8%       365.6       19.0         8.8%       122.9       8.9%       131.3       8.4         12.2%       170.0       12.9%       191.3       21.3         1.7%       23.4       1.8%       26.5       3.1         47.6%       663.0       48.4%       715.0       52.0         41.7%       580.7       39.1%       577.3       (3.4)         4.6%       63.8       5.9%       87.8       24.0         3.1%       42.5       3.3%       48.7       6.2         3.0%       41.8       3.3%       48.3       6.5	24.9%       346.6       24.8%       365.6       19.0       5.5         8.8%       122.9       8.9%       131.3       8.4       6.8         12.2%       170.0       12.9%       191.3       21.3       12.5         1.7%       23.4       1.8%       26.5       3.1       13.4         47.6%       663.0       48.4%       715.0       52.0       7.8         41.7%       580.7       39.1%       577.3       (3.4)       (0.6)         4.6%       63.8       5.9%       87.8       24.0       37.7         3.1%       42.5       3.3%       48.7       6.2       14.8         3.0%       41.8       3.3%       48.3       6.5       15.6	24.9%       346.6       24.8%       365.6       19.0       5.5       24.7%         8.8%       122.9       8.9%       131.3       8.4       6.8       8.9%         12.2%       170.0       12.9%       191.3       21.3       12.5       12.8%         1.7%       23.4       1.8%       26.5       3.1       13.4       1.7%         47.6%       663.0       48.4%       715.0       52.0       7.8       48.1%         41.7%       580.7       39.1%       577.3       (3.4)       (0.6)       39.8%         4.6%       63.8       5.9%       87.8       24.0       37.7       5.8%         3.1%       42.5       3.3%       48.7       6.2       14.8       3.2%         3.0%       41.8       3.3%       48.3       6.5       15.6       3.1%	24.9%       346.6       24.8%       365.6       19.0       5.5       24.7%       493.0         8.8%       122.9       8.9%       131.3       8.4       6.8       8.9%       178.0         12.2%       170.0       12.9%       191.3       21.3       12.5       12.8%       257.0         1.7%       23.4       1.8%       26.5       3.1       13.4       1.7%       34.0         47.6%       663.0       48.4%       715.0       52.0       7.8       48.1%       962.0         41.7%       580.7       39.1%       577.3       (3.4)       (0.6)       39.8%       795.0         4.6%       63.8       5.9%       87.8       24.0       37.7       5.8%       116.0         3.1%       42.5       3.3%       48.7       6.2       14.8       3.2%       65.0         3.0%       41.8       3.3%       48.3       6.5       15.6       3.1%       62.0

<sup>※</sup> Excluding the effects of changes in subsidiaries' fiscal year-end, net sales of the Materials Handling Equipment Segment Increased 60.3 billion yen (11.7%).

#### 3. Unit sales

(Thousand Units)

		FY2007 3rd Quarter	FY2008 3rd Quarter	Change	FY2008	Change
	Vitz (Yaris)	138	134	(4)	186	4
	RAV4	122	115	(7)	157	(11)
	Mark X ZiO	-	19	19	25	25
Vehi	cle	260	268	8	368	18
Engi	ine	359	379	20	512	23
	air-conditioning pressor	14,880	16,450	1,570	22,040	1,580
Materials handling		164	150	(14)	205	(10)
equipment 🔅		<142>		<8>		<12>
Air-jet looms		7.7	7.5	(0.2)	10.1	(0.5)

<sup>※</sup> Figures in < > show unit sales excluding the effects of changes in subsidiaries' fiscal year-end English translation from the original Japanese-language document

#### 4. Changes in ordinary income

(Billion yen)

4. Ontanges in ordinary mount	(Bitton Aeu)
Cost reduction	13.5
Sales volume increase	12.0
Exchange gain	2.5
Non-operating income increase	11.0
Increase total	39.0
Depreciation	6.3
Labor cost	4.5
Raw material cost	2.0
Expenses and others	5.9
Impact of change in subsidiaries' fiscal year	2.7
Decrease total	21.4
Total increase in ordinary income	17.6

Note: Toyota Industries posted extraordinary income (proceeds from sales of Investment securities) of 5.8 billion yen during the third quarter of fiscal 2008.

#### (Brief Description)

December 21, 2007

### Semiannual Securities Report

(Report pursuant to Article 24.5, Paragraph 1 of the Financial Products Trading Law)

For the six months ended September 30, 2007

This Semiannual Securities Report for the six months ended September 30, 2007 (hereinafter, the "Semiannual Securities Report") was, in accordance with Japanese laws and regulations, filed on December 21, 2007 with the Director of the Kanto Local Finance Bureau of the Ministry of Finance of Japan. In addition, it is made available for public inspection at the office of the Kanto Local Finance Bureau, on the EDINET Web site of the Ministry of Finance of Japan, and the Tokyo Stock Exchange, Nagoya Stock Exchange and Osaka Securities Exchange, respectively, on which the shares of common stock of TOYOTA INDUSTRIES CORPORATION (hereinafter, the "Company") are listed.

Under Japanese laws and regulations, a Semiannual Securities Report is required to include certain information concerning the Company on both a consolidated and non-consolidated basis, including its financial position and results of operation, together with the consolidated and non-consolidated semiannual financial statements of the Company for the six months ended September 30, 2007.

The information in the Semiannual Securities Report, which is material to an investment decision, is substantially contained in the Semiannual Report of the Company (see Exhibit 1, as listed in the letter of the Company to the Securities and Exchange Commission of the United States dated June 12, 2008), and/or the Consolidated and Non-Consolidated Semiannual Financial Results of the Company (see Exhibit 2 of the letter referred to above).

#### Exhibit 5

### (Brief Description)

October 17, 2007

# Notice regarding "List of Issuance of Straight Bonds"

(Report pursuant to Article 23.3 of the Financial Products Trading Law and Article 14.3 of the Ministerial Regulation regarding Company Disclosure under the Financial Products Trading Law)

As of the above date, TOYOTA INDUSTRIES CORPORATION (the "Company") has listed issuance of straight bonds.

The Company will report notice regarding "Issuance of Straight Bonds" which have details of issuance of straight bonds to Kanto Local Finance Bureau pursuant to the Financial Products Trading Law when the Company issues straight bonds.

1. Category of Straight Bonds
Securities

2. Accumulated Amount 100 billion yen of Issuance

3. Allowance period of From October 25,2007 to October 24,2009
Issuance

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### (Brief Description)

Exhibit 6

November 2007

### Semiannual Business Report

For the six months ended September 30, 2007

This Semiannual Business Report for the six months ended September 30, 2007 (hereinafter, the "Semiannual Business Report") was sent to the shareholders of TOYOTA INDUSTRIES CORPORATION (hereinafter, the "Company") in November 2007.

It is not a requirement under any rules or regulations in Japan to prepare or make public a Semiannual Business Report; the Company voluntarily prepares the Semiannual Business Report and distributes it to its creditors, shareholders, customers or analysts from time to time.

The information in the Semiannual Business Report, which is material to an investment decision, is substantially contained in the Semiannual Report of the Company (see Exhibit 1, as listed in the letter of the Company to the Securities and Exchange Commission of the United States dated June 12, 2008), and/or the Consolidated and Non-Consolidated Semiannual Financial Results of the Company (see Exhibit 2 of the letter referred to above).

#### Exhibit 7

### (Brief Description)

February 20, 2008

# Press Release regarding "Notice Concerning Repurchase of Shares from the Market"

We hereby inform you that Toyota Industries Corporation (hereinafter, "TICO") have repurchased its shares from the market as follows pursuant to the provisions of Article 165 paragraph 3 and 156 of Company Low.

And we also inform you that repurchase of shares which had approved by the board meeting held on January 31, 2008 was accomplished.

1. Repurchased shares type TICO Common stock

2. Number of repurchased shares 2,0000,0000 shares

3. Aggregate purchase cost JPY 8,536,593,000

4. Purchase period From February 1 to 20, 2008

4. Method of repurchase Purchase on the Tokyo Stock Exchange

#### (Reference)

Matters resolved at the board meeting held on January 31, 2008:

Repurchased shares type TICO Common stock
Number of repurchased shares Up to 2,000,000 shares

Amount budget Up to JPY 10,000,000,000

Period of repurchased From February 1, 2008 to March 14, 2008 Method of repurchased Purchase on the Tokyo Stock Exchange

#### (Brief Description)

March 20, 2008

# Press Release regarding "Business Collaboration and Foundation of Joint Venture Company"

We hereby inform you that Tsudakoma Corp. (hereinafter, "Tsudakoma") and Toyota Industries Corporation (hereinafter, "TICO") have reached to an agreement about the business collaboration and foundation of new joint venture company for the weaving reparatory machinery.

#### 1. Scope of business collaboration

Development and manufacturing:

Development and manufacturing of weaving preparatory machinery of TICO will be integrated in Tsudakoma. This will enable further enhancement of development capability, productivity, quality and cost competitiveness.

Foundation of joint venture company and launch of new "T-Tech" brand:

Tsudakoma and TICO will jointly found a new company, and launch the new brand "T-Tech", which will take over the existing brands for weaving preparatory machinery of Tsudakoma and TICO. The role of new company will be management for the sale and service of "T-Tech" machines. "T-Tech" challenges the world's top brand in weaving preparatory machinery business.

#### Customer relations:

The new joint venture company will supply "T-Tech" brand weaving preparatory machinery to Tsudakoma and TICO. Tsudakoma and TICO will be sales channels to their respective customers as ever. Tsudakoma and TICO will continuously make efforts to respond the customer requirement quickly and adequately.

2. Profile of Joint Venture Company

Company Name T-Tech Japan Corp.

President Tatsuo Takehana (Managing Director, Tsudakoma Corp.)

Location Kanazawa-city, Ishikawa-prefecture, Japan

Date of Foundation May 12, 2008 (plan)

Business Fields Management of Sales and Service of Weaving Preparatory

Machinery

Accounting Term November 30

Employees: Approximately 5
Capital JPY 100,000,000

Ownership Tsudakoma: 51%

TICO: 49%

Sales target: First term (6 months for the term end): JPY 2,500,000,000

Second term: JPY 7,000,000,000

- The Joint Venture Company will be founded in May 2008, and start delivery from June 2008.

- Air and water jet weaving machine business will be continued by Tsudakoma and TICO individually without change. "T-Tech" will not be involved in weaving machine business.

